

CapitaLand Limited

SGX & Maybank Kim Eng Singapore Corporate Day, Bangkok

L Disclaimer

This presentation may contain forward-looking statements that involve risks and uncertainties. Actual future performance, outcomes and results may differ materially from those expressed in forward-looking statements as a result of a number of risks, uncertainties and assumptions. Representative examples of these factors include (without limitation) general industry and economic conditions, interest rate trends, cost of capital and capital availability, availability of real estate properties, competition from other companies and venues for the sale/distribution of goods and services, shifts in customer demands, customers and partners, changes in operating expenses, including employee wages, benefits and training, governmental and public policy changes and the continued availability of financing in the amounts and the terms necessary to support future business. You are cautioned not to place undue reliance on these forward looking statements, which are based on current view of management on future events.

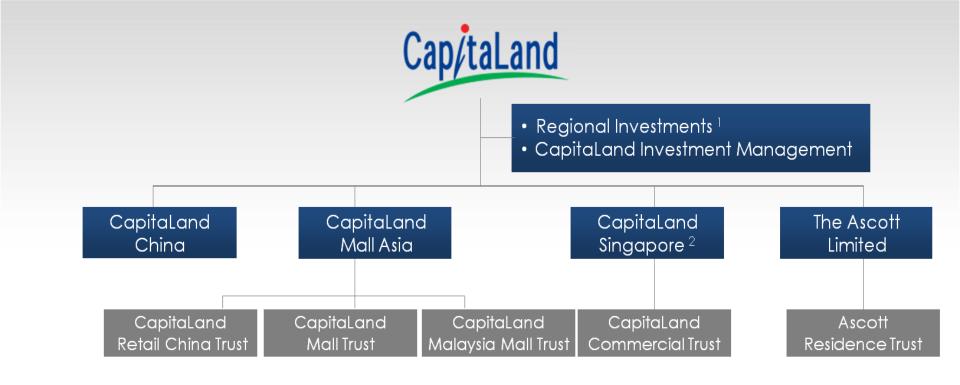


L Contents

- Introduction
- Financial Highlights
- Business Highlights
- Financials & Capital Management
- Conclusion



Business Structure



Group Managed Real Estate Assets* (as at 30 Jun 2016): \$\$76.3 billion

- ¹ Include StorHub and businesses in Vietnam, Indonesia, Japan and others
- ² Includes residential portfolio in Malaysia

^{*} Refers to total value of all real estate managed by CapitaLand Group entities stated at 100% of property carrying value





Significant Scale Across Diversified Asset Classes



Group Managed Real Estate
Assets

S\$76.3 Billion¹

Revenue Under Management

\$\$8.2 Billion of which Rental RUM is \$\$4.3 Billion

Total Home Units Constructed (Since 2000)

>72,880

Office Tenants In Singapore
And China

>1,330

Gross Turnover Sales
Of Retailers

S\$10.9 Billion

Shopper Traffic
Across 5 Countries

~1.0 Billion

Retail Leases Across 5 Countries

~15,000

Unique Serviced Residence Customers

~900,000



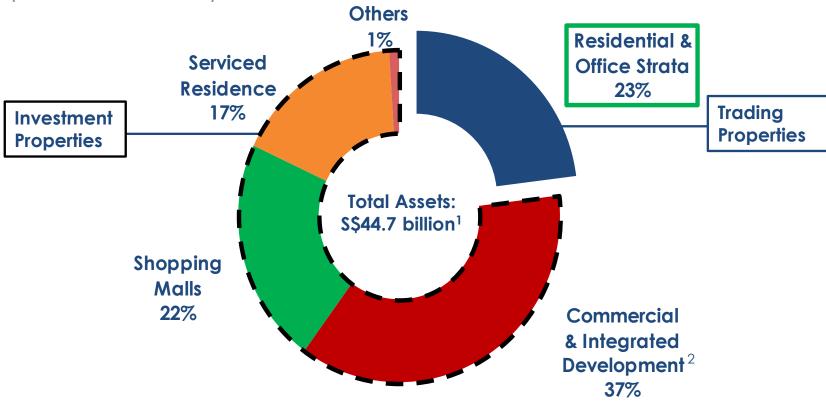
^{1.} As of 30 June 2016

^{2.} Numbers stated as of FY2015 numbers unless otherwise stated

Introduction

Optimal Mix Of Assets To Ensure Strong Recurring Income In Volatile Market

(As Of 30 June 2016)



Majority or ~77% Of Total Assets Contribute To Recurring Income; ~23% Of Total Assets Contribute To Trading Income

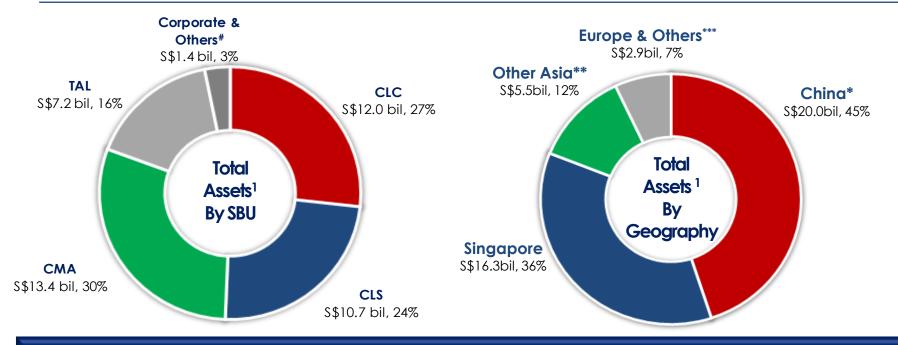
- 1. Refers to total assets, excluding treasury cash held by CapitaLand and its treasury vehicles
- 2. Excludes residential component



Introduction

Deepening Presence In Core Markets, While Building A Pan-Asia Portfolio

- Very Low Exposure To United Kingdom
- YTD 30 June 2016, Only 2% Of Revenue And PATMI Derived From the UK and
- As At 30 June 2016, Only 2% Of Assets and Debts Denominated in Pounds



Total Real Estate AUM \$\$76.3 Billion²

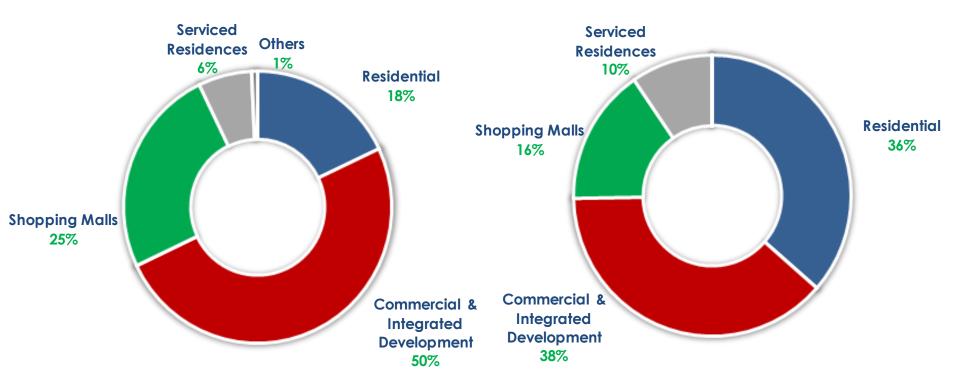
- 1. Defined as total assets owned by CL Group at book value and excludes treasury cash held by CL and its treasury vehicles
- 2. Refers to the total value of all real estate managed by CL Group entities stated at 100% of property carrying value
- * China includes Hong Kong
- ** Other Asia excludes Singapore and China, includes projects in GCC
- *** Others includes Australia and USA
- # Corporate & Others includes StorHub and other businesses in Vietnam, Japan and GCC



Well-Diversified Portfolio In Core Markets

Singapore Assets - S\$16.3billion (36% of Group's Total Assets¹)

China Assets - \$\$20.0billion (45% of Group's Total Assets¹)



Well-balanced To Ride Through Cycles

Note:

1. Excluding treasury cash held by CapitaLand and its treasury vehicles.

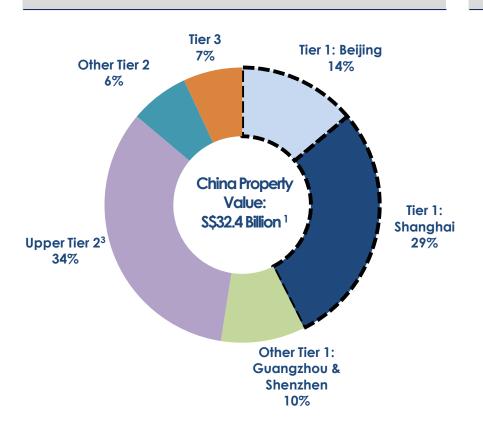


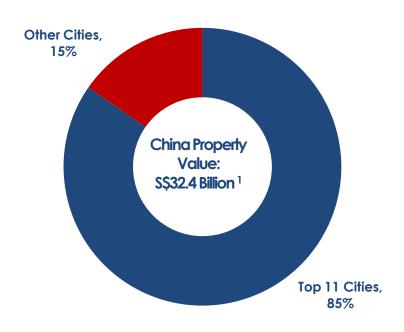


In China: Remain Focused On Tier 1 & Tier 2 Cities

Tier 1 & Tier 2 Cities Make Up ~93% Of China's Property Value

China's Top 11 Cities² In CL's 5 City Clusters; Make Up ~85% of China's Property Value





- 1 As of 30 June 2016. On a 100% basis. Includes assets held by CapitaLand China, CapitaLand Mall Asia and Ascott in China (both operational and non-operational). Excludes properties that are under management contract. Excludes properties in Hong Kong.
- 2 Top 11 cities in terms of GDP per capita include: Beijing, Shanghai, Guangzhou, Shenzhen, Tianjin, Hangzhou, Ningbo, Chengdu, Chongqing, Wuhan, Suzhou
- 3 Upper Tier 2 cities include Chengdu, Chongqing, Hangzhou, Shenyang, Suzhou Tianjin, Wuhan and Xi'an
- 4 Tiering of cities are based on JLL report







Overview - 2Q 2016

Revenue

PATMI¹

Operating PATMI¹

S\$1,131.7

▲ 10% YoY

\$\$294.0

737% YoY

\$\$171.6

▼ 33% YoY

EBIT

\$\$591.1 million

32% YoY

PATMI¹

(Excluding Gain Due To Change In Use)

\$\$294.0

million

▼13% YoY

Operating PATMI¹

(Excluding Gain Due To Change In Use)

S\$171.6

million

▲ 32% YoY,

^{1.} Operating PATMI 2Q 2015 includes fair value gain of \$\$125.9 million ("Gain Due To Change In Use") arising from change in use of two development projects in China, The Paragon Tower 5 & 6 (\$\$110.3 million), and Raffles City Changning Tower 3 (\$\$15.6 million). The use of these two projects were changed from construction for sale to leasing as investment properties. These projects are located at prime locations in Shanghai and the Group has changed its business plan to hold these projects for long-term use as investment properties.





Overview - 1H 2016

Revenue

PATMI¹

Operating PATMI¹

\$\$2,025.8

▲ 4% YoY

S\$512.3

18% YoY

S\$324.4

million

▼ 21% YoY

EBIT

\$\$1,049.3

V 16% YoY

PATMI¹

(Excluding Gain Due To Change In Use)

\$\$481.8

million

6% YoY

Operating PATMI¹

(Excluding Gain Due To Change In Use)

S\$293.9

million

▲ 22% YoY

Note:

1. Operating PATMI 1H 2016 includes Gain Due To Change In Use of \$\$30.5 million from change in use of Raffles City Changning Tower 2;
Operating PATMI 1H 2015 includes Gain Due To Change In Use of \$\$170.6 million arising from change in use of three development projects in China, Ascott Heng Shan (\$\$44.7 million), The Paragon Tower 5 & 6 (\$\$110.3 million), and Raffles City Changning Tower 3 (\$\$15.6 million). The use of these four projects were changed from construction for sale to leasing as investment properties. These projects are located at prime locations in Shanghai and the Group has changed its business plan to hold these projects for long-term use as investment properties.



Overview (Cont'd)

Strong Operating Performance By SBUs

- Higher residential sales¹ in Singapore, China and Vietnam
- Higher revenue of \$\$2.0 billion ~4% ↑ y-o-y
 - -Higher contribution mainly from development projects in Singapore and China; as well as rental income from serviced residences and CapitaGreen
- Achieved higher operating PATMI of \$\$293.9 million² in 1H 2016 (vs. \$\$240.7 million² in 1H 2015) excluding gain due to change in use

Robust Balance Sheet Strength

- Balance sheet and key coverage ratios remain robust
 - Net Debt/Equity at 0.49x (compared to 0.48x in FY2015)
 - Interest servicing ratio (ISR) at 7.93 (compared to 6.7x in FY2015)
 - Interest coverage ratio (ICR) 5.73 (compared to 6.1x in FY2015)

Note

- 1. In terms of number of units sold and sales value achieved
- 2. Excludes fair value gain of \$\$30.5 million (Raffles City Changning Tower 2) and \$\$170.6 million (Ascott Heng Shan, The Paragon Towers 5 & 6 and Raffles City Changning Tower 3) arising from change in use of development projects from construction for sale to leasing as investment properties in 1H 2016 and 1H 2015 respectively
- 3. On a run rate basis

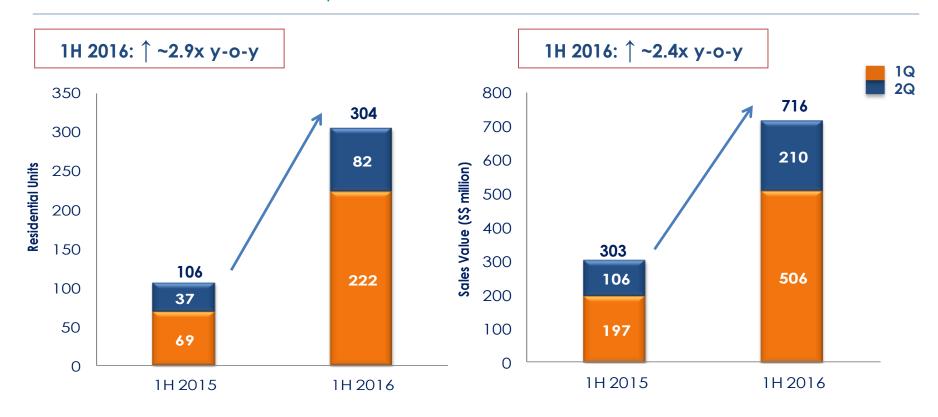






Singapore Residential – Higher Sales Volume & Value Y-o-Y

Sold 304 Units Worth S\$716 Million In 1H 2016



Low Exposure – Singapore Inventory Stock At \$\$2.3 Billion Is ~5 % Of CapitaLand's Total Assets¹

Refers to total assets owned by CapitaLand Group at book value and excludes treasury cash held by CapitaLand and its treasury vehicles





89% Of Launched Units Sold

Project	Total Units	No. of Launched Units	Units Sold As At 30 June 2016	% of Launched Units Sold	% Completed As At 30 June 2016
Bedok Residences	583	583	572	98%	100%
Cairnhill Nine	268	268	208	78%	91%
d'Leedon ²	1,715	1,715	1,540	90%	100%
Sky Habitat	509	509	381	75%	100%
Sky Vue	694	694	651	94%	95%
The Interlace ²	1,040	1,040	919	88%	100%
The Orchard Residences ³	175	175	169	97%	100%
Urban Resort Condominium	64	64	64	100%	100%
Marine Blue	124	50	35	70%	87%
The Nassim	55	20	5	25%	100%

Future Project Launch	Total Units
Victoria Park Villas	109

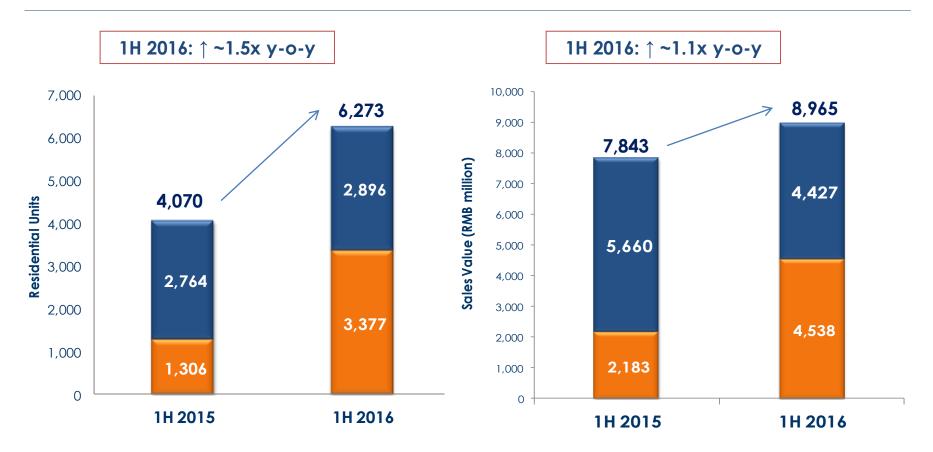
- 1. Figures might not correspond with income recognition.
- 2. The 1H 2016 sales exclude options issued under the stay-then-pay programme at d'Leedon and The Interlace.
- 3. The sales value and volume for The Orchard Residences are excluded from CLS' finances.





China Residential – 1H 2016 Higher Sales Volume & Value Y-o-Y

88% Of Launched Units Sold To-Date



- 1. Units sold includes options issued as of 30 Jun 2016.
- 2. Above data is on a 100% basis and includes Central Park City, Wuxi and Raffles City strata/trading.
- 3. Value includes carpark and commercial.





Healthy Response From Launches In 2Q 2016

The Metropolis, Kunshan

- Launched Phase 2B (262 units) in May 2016
- 100% sold with ASP ~RMB18.5k
- Sales value ~RMB516.9m

Riverfront, Hangzhou



- Launched Blk 8 & 9 (72 units) in 2Q 2016
- 75% sold with ASP ~RMB33.9k
- Sales value ~RMB163.3m

Century Park West, Chengdu



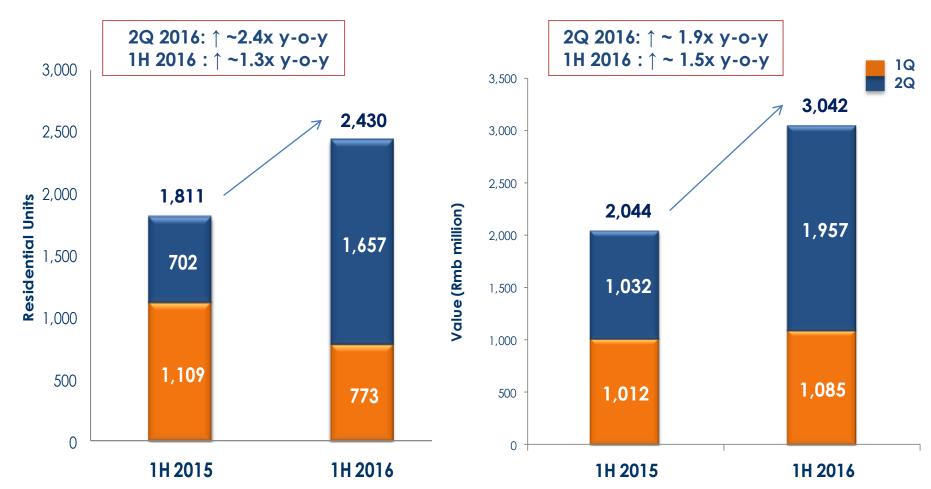
- Launched Blk 9 & 13 (356 units) in Apr 2016
- 60% sold with ASP ~RMB12.9k
- Sales value ~RMB276.7m





Higher Handover In 1H 2016

More Projects Are Planned For Completion In 2H 2016



- 1. Above data is on a 100% basis and includes Central Park City, Wuxi and Raffles City strata/trading
- 2. Value includes carpark and commercial.





Completion In 2Q 2016

Vermont Hills, Beijing

Dolce Vita, Guangzhou

La Botanica, Xi'an





- Completed Phase 1/86 units
- 84% sold with ASP of RMB 23.1k (Sales value: ~RMB880.3m)
- 18 units or 25% of the units sold have been handed over

- Completed 1 block/ 168 units
- 100% sold with ASP of RMB
 19.8k (Sales value:
 ~RMB329.8m)
- 166 units or 99% of the units sold have been handed over

- Completed Phase 4R1/1,251 units
- 96% sold with ASP of RMB
 6.1k (Sales value: ~RMB486.5m)
- 246 units or 21% of the units sold have been handed over



Future Revenue Recognition

- ~9,000 Units Sold¹ With A Value Of ~RMB 13 Billion² Expected To Be Handed Over From 2H 2016 Onwards
- At Least ~60% Of The Value Expected To Be Recognised In 2H 2016









Note:

- 1. Units sold includes options issued as of 30 Jun 2016.
- 2. Value refers to value of residential units sold.
- 3. New projects to commence handover in 2H 2016.

Above data is on a 100% basis and includes Central Park City, Wuxi and Raffles City strata/trading.



Residential - China



Steady Pipeline Of Over 3,000 Launch-Ready Units For 2H 2016

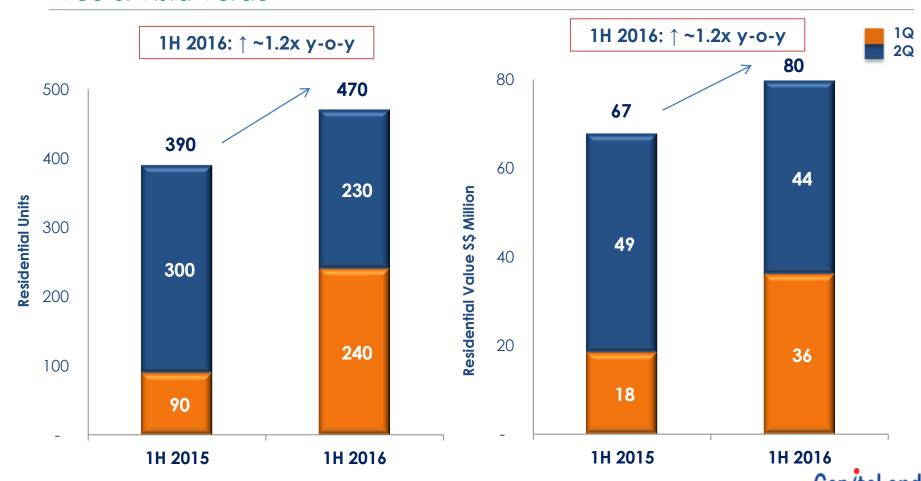
Project	City	Launch-Ready Units For 2H (Units)
Tier 1 Cities	_	_
Beaufort	Beijing	40
Vermont Hills	Beijing	88
Città di Mare	Guangzhou	490
Dolce Vita	Guangzhou	40
Vista Garden	Guangzhou	75
New Horizon Phase 2	Shanghai	281
Sub-Total		1,014
Other Cities		
Century Park (East)	Chengdu	90
Century Park (West)	Chengdu	240
Raffles City Chongqing	Chongqing	100
Riverfront	Hangzhou	24
The Metropolis	Kunshan	92
Summit Era	Ningbo	611
Lake Botanica	Shenyang	396
Lakeside	Wuhan	188
Central Park City	Wuxi	170
La Botanica	Xi'an	425
Sub-Total		2,336
Grand Total		3,350





Vietnam Residential - Achieved Higher Sales & Value In 1H2016

Sold 470 Units Worth ~S\$80 Million, Mainly From Seasons Avenue, Kris Vue & Vista Verde



Launched Projects Substantially Sold

Project	Total Units	Units Launched	Units Sold As Of 30 June 2016	% of Launched Units Sold	% Completed	
Existing Projects						
The Vista	750	750	687	92%	100%	
Mulberry Lane	1,478	1,478	1,057	71%	100%	
ParcSpring	402	402	398	99%	100%	
Vista Verde	1,152	1,152	923	80%	63%	
The Krista (PARCSpring phase 2)	344	344	307	89%	82%	
Kris Vue (PARCSpring phase 3)	128	128	120	94%	20%	
Seasons Avenue	1,300	891	509	57%	22%	





Seasons Avenue Drew Strong Interest

- 229 Units Of Summer Suites (Tower S2 of Seasons Avenue) Sold In 1H 2016
- Recorded Sales Value Of ~ VND 600 billion (\$\$36.2mil)











Stable Singapore Office Portfolio

CCT Portfolio Occupancy Above Market Occupancy

CCT's portfolio occupancy

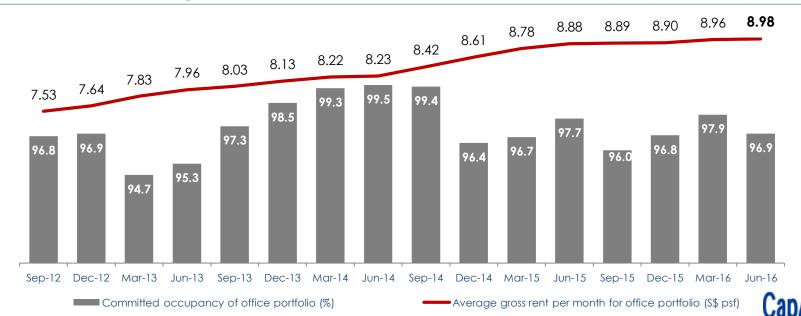
97.2%

Core CBD occupancy 95.1%

CCT's Grade A offices 96.7% occupancy

Market occupancy 94.8%

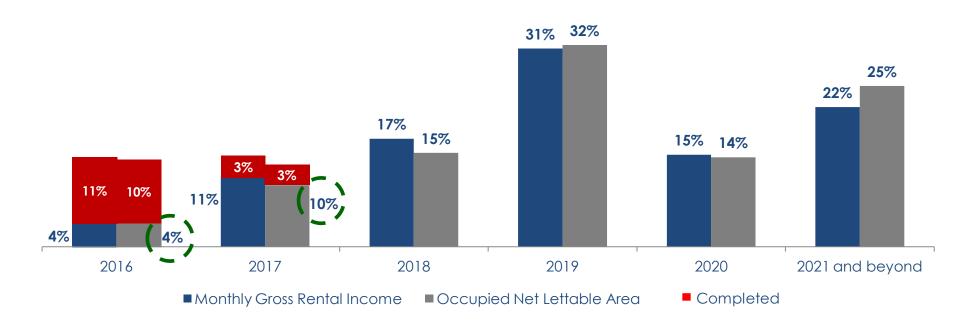
Monthly Average Office Rent Of CCT Portfolio Up By 0.2% q-o-q





Continuing With Proactive Lease Management

Mitigating Office Leasing Risk By Tenant Retention And Forward Renewals



Note:

Office lease expiry profile



Commercial - Singapore



Update On Collective Works Capital Tower

First Premium Coworking Space In A CBD Grade A Building



- Officially opened on 8 June; new innovative service offering for new target market that can potentially benefit CL & CCT
- 22,000 sq ft of space, attracted prominent members including 500 Startups, Black Marketing Enabling LinkedIn For You
- Positive market response; engaging over 70 companies from a variety of sectors

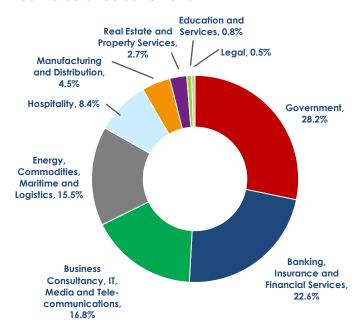


Raffles City Portfolio – Stable Returns For Raffles City Singapore

Name Of Property	Year Of Opening	Total GFA (sqm)	CL Effective Stake (%)	Net Proper (S\$ Mi (100% 1H 2016	llion) NPI basis) Y-o-Y Growth		NPI Yield On Valuation (%) (100% basis)
Raffles City Singapore	1986	~ 320,490	30.9	89.3	87.3	2.3	5.7

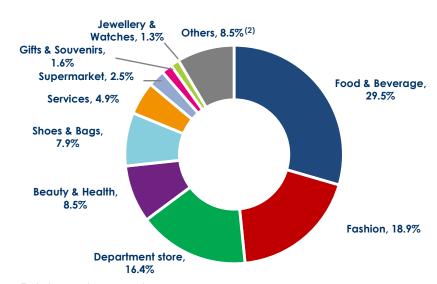
Trade Mix – Raffles City Tower (Office)

Tenant Business Sector Analysis by Gross Rental Income as at 30 June 2016



Trade Mix – Raffles City Shopping Centre

Tenant Business Sector Analysis by Gross Rental Income for the Month of June 2016⁽¹⁾



- Excludes gross turnover rent.
- (2) Others include Luxury, Books & Stationery, Sporting Goods, Electrical & Electronics, Home Furnishing, Art Gallery and Information Technology.



Raffles City Portfolio – NPI Remains Robust For China Operational Assets

Raffles City	Year Of Opening	Total GFA ¹ (sqm)	Stake	Inco (RMB /	operty ome ² Million) basis)	NPI Y-o-Y Growth (%)	NPI Yield On Valuation³ (%)	
			(%)	1H 2016	1H 2015		(100% basis)	
Shanghai	2003	~139,000	30.7	270	268	0.7	Stabilised assets:	
Beijing	2009	~111,000	55.0	139	129	7.8 ⁴	~7%	
Chengdu	2012	~210,000	55.0	76	72	5.6 ⁵	Stabilising assets:	
Ningbo	2012	~82,000	55.0	40	34	17.6 ⁶	~3% to 4%	

- 1. GFA relates to the leasing components and includes basement retail area
- 2. Excludes strata/trading components
- 3. On an annualised basis
- 4. Due to replacement of large office tenant that left in 2015.
- 5. Mainly contributed by office as occupancy ramps up
- Mainly better retail operations after the new Metro Line 2 which is connected to the mall commenced in Sept 2015





Raffles City Portfolio

Committed Occupancy Rates For China Operational Assets Remain Strong

Raffles City	2009	2010	2011	2012	2013	2014	2015	1H 2016
Shanghai ¹								
- Retail	100%	100%	100%	100%	100%	100%	100%	100%
- Office	93%	96%	100%	100%	98%	100%	100%	97% ⁶
Beijing ²								
- Retail	94%	100%	100%	100%	100%	100%	100%	100%
- Office	44%	99%	100%	98%	100%	98%	99%	92% ⁶
Chengdu ³								
- Retail				98%	98%	98%	99%	81% ⁷
- Office Tower 1					4%	47%	69%	75%
- Office Tower 2				42%	61%	79%	90%	89%
Ningbo ⁴								
- Retail				82%	97%	94%	98%	99%
- Office				21%	78%	96%	92%	89% ⁶
Changning ⁵								
- Office Tower 3							82%	97%
- Office Tower 2								41%

- 1. Raffles City Shanghai has been operational since 2003.
- 2. Raffles City Beijing commenced operations in phases from 2Q 2009.
- 3. Raffles City Chengdu commenced operation in phases from 3Q 2012.
- 4. Raffles City Ningbo commenced operations in late 3Q 2012.
- 5. Raffles City Changning Office Tower 3 commenced operations from 3Q 2015; Office Tower 2 commenced operations from 2Q 2016.
- 6. Arising from usual tenancy changes. Currently in negotiations to secure new office tenants.
- 7. Arising from Treat (Park'n shop) corporate decision to exit Chengdu market, currently in advance negotiation with potential tenant.





On-Track For Upcoming Raffles City Projects



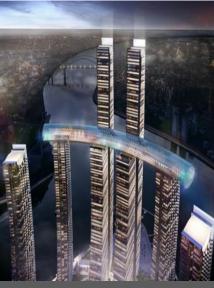
Raffles City Changning
Office Tower 2/3: Operational
Retail And Office Tower 1:
2017



Raffles City Hangzhou
Office: 2016
Retail: 2017
Hotel and Serviced
Residence: 2018



Raffles City Shenzhen
Office, Retail and
Serviced Residence: 2017



Raffles City Chongqing
Office, Retail and
Serviced Residence: 2018
Hotel: 2019

2016 2017 2018

Note:

Refers to the expected year of opening of the first component in the particular Raffles City development



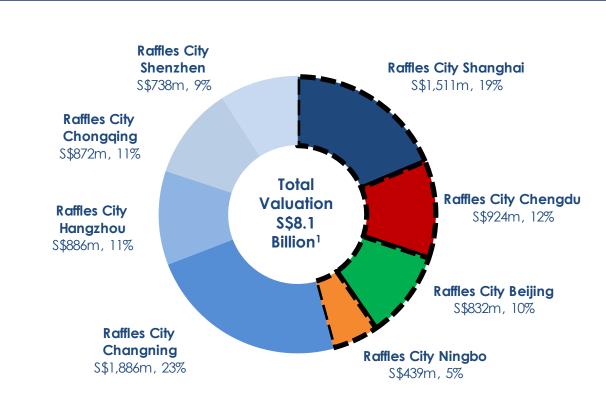
Raffles City Portfolio



Huge Value Potential As Raffles City Developments Complete In The Next Few Years

China Raffles City Portfolio Valuation Expected To Reach ~S\$10.6 Billion When All Are Completed

Four Raffles City Projects Under Development: Total Gross Development Value^{1,2} — S\$6.9 Billion



- 1 As of 30 June 2016. On a 100% basis, excluding strata sales components.
- 2 Gross Development Value refers to the estimated worth of the properties when they are completed, and is based on current economic climate.





Projects Under Development

Raffles City Changning

Office Towers 3 & 2 Achieved 97% & 41% committed occupancy respectively

Raffles City Hangzhou

- Sky Habitat (RCH) achieved sales rate of 43%; sales value ~RMB470million
- Retail pre-leasing rate at 66%







Projects Under Development (Cont'd)

Raffles City Shenzhen

• Retail pre-leasing rate at 51%



Bird's Eye View Of Project



Raffles City Chongqing

• 3 Blocks reached podium level 5



Tower Construction Progressing Well



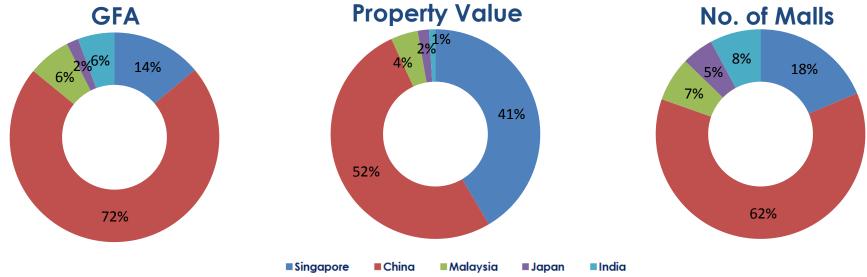
General Progress As Viewed From Across The River







As at 30 June 2016	Singapore	China	Malaysia	Japan	India	Total
GFA (mil. sq ft) ¹	13.9	70.0	6.4	1.8	5.5	97.6
Property Value (\$\$ bil.) ²	16.8	21.1	1.7	0.7	0.4	40.7
No. of Malls	19	63	7	5	8	102



Note:

The above figures are on a 100% basis, with the NPI of each mall taken in its entirety regardless of effective interest. This analysis compares the performance of the same set of property components opened/acquired prior to 1 Jan 2015.

- 1. For projects under development, GFA is estimated.
- 2. For committed projects where the acquisitions have not been completed, property value is based





Same-Mall NPI Growth (100% basis)

Country	Local Currency (mil)	1H 2016	1H 2015	Change (%)
Singapore ¹	SGD	456	450	+1.4%
China ²	RMB	1,846	1,739	+6.1%
Malaysia	MYR	140	138	+1.4%
Japan	JPY	1,617	1,456	+11.1%
India	INR	489	394	+24.1%





Note: The above figures are on a 100% basis, with the NPI of each mall taken in its entirety regardless of effective interest. This analysis compares the performance of the same set of property components opened/acquired prior to 1 Jan 2015

- 1) Excludes Funan DigitaLife Mall which will be closed in 2H 2016 for redevelopment.
- (2) Excludes CapitaMall Shawan (under AEI in 2015), and CapitaMall Kunshan



Operational Highlights

Performance Of Core Markets In 1H 2016 Remains Steady

Portfolio ¹ (1H 2016 vs 1H 2015)	Singapore	China
Tenants' sales growth	+2.5%	+7.3%

Same-mall ² (1H 2016 vs 1H 2015)	Singapore	China
Tenants' sales growth (per sq ft/m)	+1.4%	+2.1%
Shopper traffic growth	+2.2%	+1.3%
NPI growth	+1.4%	+6.1%
Committed occupancy rate	97.8%	94.2%
NPI yield on valuation	5.8%	5.6%

Note:

- (1) Portfolio includes malls that are operational as at 30 June 2016
- (2) This analysis compares the performance of the same set of property components opened/acquired prior to 1 Jan 2015





China – Majority Of Malls In Tier 1 & Tier 2 Cities

NPI Yield Improvement Remains Healthy In 1H 2016

	Number /1	Cost (100%		on Cost (%) % basis)	Yield Improvement	Tenants' Sales (psm) Growth
City Tier	of Operating Malls	basis) (RMB bil.)	1H 2016	1H 2015	1H 2016 vs. 1H 2015	1H 2016 vs. 1H 2015
Tier 1 cities ¹	13	27.4	8.7%	8.3%	+4.8%	+2.8%
Tier 2 cities ²	19	17.6	5.8%	5.4%	+7.4%	+1.9%
Tier 3 & other cities ³	17	4.9	6.3%	5.8%	+8.6%	+1.1%

1H 2016	NPI Yield on Cost	Gross Revenue on Cost
China Portfolio	7.4%	11.8%

Note: The above figures are on a 100% basis and compares the performance of the same set of property components opened prior to 1 Jan 2015.

- (1) Tier 1: Beijing, Shanghai, Guangzhou, and Shenzhen
- (2) Tier 2: Provincial capital and city enjoying provincial-level status. Excludes CapitaMall Shawan (under AEI in 2015)
- (3) Excludes CapitaMall Kunshan

Notes on Shopper Traffic and Tenants' Sales:

China: Excludes 3 master-leased malls under CRCT. Excludes tenants' sales from supermarkets & department stores.



Shopping Malls

Mall Opened In China: CapitaMall Xinduxin, Qingdao

- Opened with committed occupancy of 98% on 28 June 2016
- CapitaLand's first smart mall with an intelligent car park; offers seamless O-2-O shopping experience via CAPITASTAR 2.0 app





Launch Of Only Multi-Mall Loyalty Credit Card In Singapore: The American Express CapitaCard

- Partnership creates a win-win ecosystem for both shoppers and retailers
- Great rewards and payment flexibility offered by new card





Pipeline Of Malls Opening

	No. of Properties As Of 30 Jun 2016				
Country	Opened	Target to be opened in 2H 2016	Target to be opened in 2017 & beyond	Total	
Singapore	1 <i>7</i> ¹	-	2	19	
China	55	-	8	63	
Malaysia	6	-	1	7	
Japan	5	-	-	5	
India	4	1	3	8	
Total	87	1	14	102	

Note: The above opening targets relate to the retail components of the developments

⁽¹⁾ Funan DigitaLife Mall has closed to make way for redevelopment to an integrated development, scheduled to be reopened in 2019

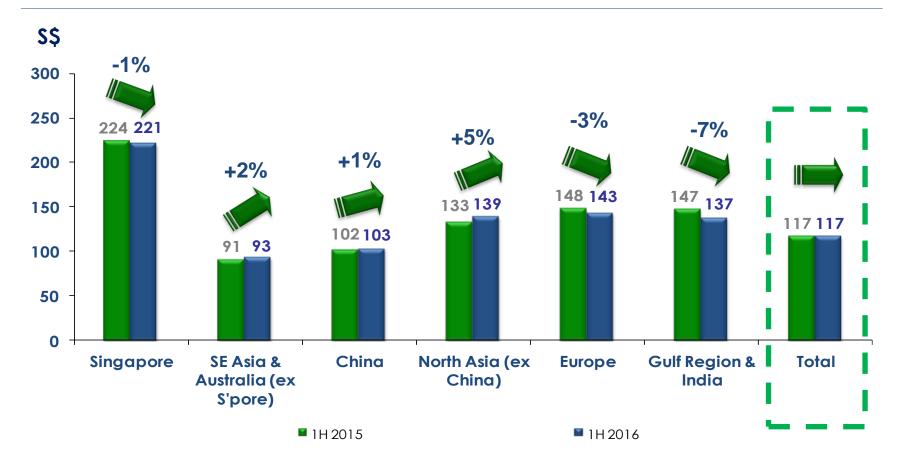






Resilient Operational Performance

Overall 1H 2016 RevPAU¹ Maintained



Notes:

Figures above are on same store basis. Include all serviced residences owned, leased and managed. Foreign currencies are converted to SGD at average rates for the period.

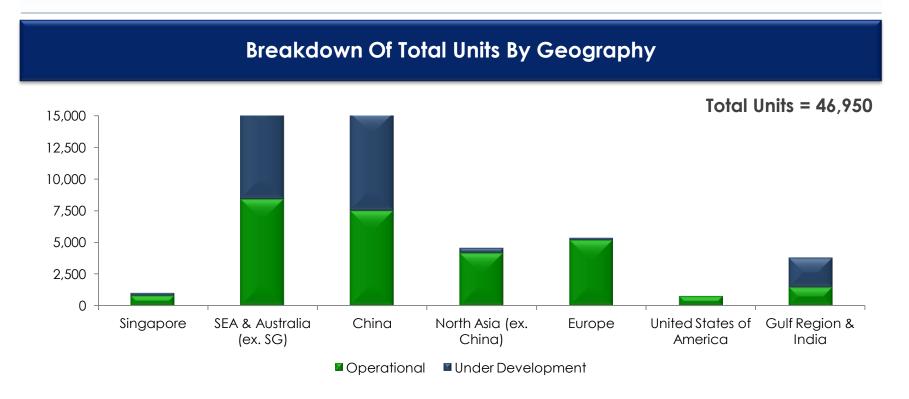
1. RevPAU – Revenue per available unit





Strong And Healthy Pipeline

Expects ~2,400 Pipeline Units To Be Opened In 2H 2016



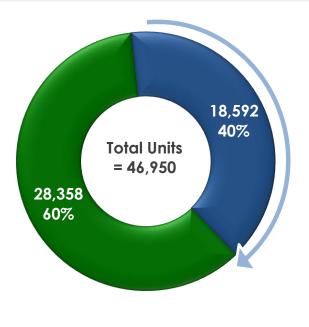
Operational Units Contributed \$\$74.8 Million to Fee Income in 1H 2016



Potential Uplift To Returns

Expects To Deliver Additional \$\$73 Million Fee Income From Assets Under Development

Breakdown Of Operational Assets And PUD By Units



S\$73 Million¹ Fee Income When Pipeline Units Turn Operational²

■ Operational ■ Under Development

Notes:

- 1. This excludes rental income from leased properties.
- 2. Assuming stabilised year of operation. Out of the \$\$73million fee income from pipeline units including the units opened in 2016, about 5% pertains to properties owned by Ascott.





Continue To Build Scale & Accelerate Growth

A) Expanded Global Portfolio In 2Q 2016

- Secured new management contracts and leases, adding over 1,900 units in 2Q 2016
- Deepened presence in China, Indonesia, Japan, Thailand, Vietnam and Malaysia



B) Over ~840 Units Opened In 2Q 2016

 Ascott Beijing, Citadines Gugeng Dalian, Somerset Youth Olympic Nanjing and Nanjing Youth Olympic International Residence opened in 2Q 2016













Financial Performance For 2Q 2016

(\$\$'million)	2Q 2015	2Q 2016	Change
Revenue	1,031.3	1,131.7	10%
EBIT	875.1	591.1	32%
PATMI	464.0	294.0	37%
Operating Profits	256.1	171.6	33%
Portfolio Gains	(10.8)	6.0	NM
Revaluation Gains /(Impairments)	218.7	116.4	47%
Operating Profits (Excluding Gain Due To Change In Use)	130.2	171.6	1 32%

32% Increase In Operating PATMI Excluding Gain Due To Change In Use







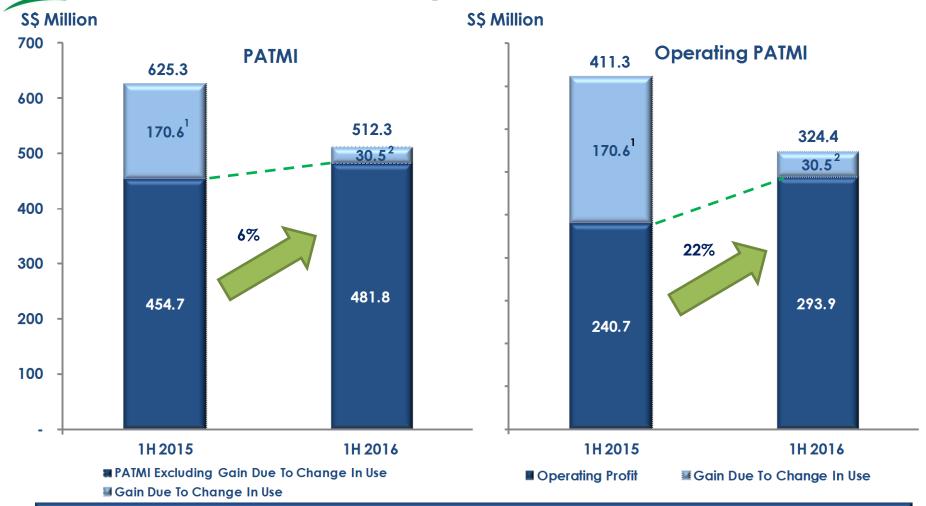
Financial Performance For 1H 2016

(S\$'million)	1H 2015	1H 2016	Change
Revenue	1,946.3	2,025.8	4%
EBIT	1,256.6	1,049.3	J 16%
PATMI	625.3	512.3	18%
Operating Profits	411.3	324.4	2 1%
Portfolio Gains	(8.8)	8.8	NM
Revaluation Gains /(Impairments)	222.8	179.1	20%
Operating Profits (Excluding Gain Due To Change In Use)	240.7	293.9	22 %

22% Increase In Operating PATMI Excluding Gain Due To Change In Use



1H 2016 PATMI Analysis

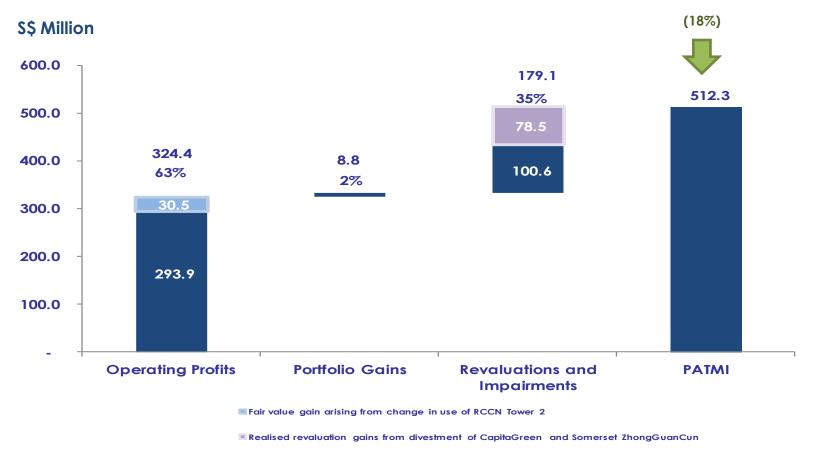


Operating PATMI (Excluding Gain Due To Change In Use) ↑ 22% Y-O-Y

- 1. Fair value gain of \$\$170.6 million from change in use of Ascott Heng Shan, The Paragon Towers 5 & 6 and Raffles City Changning Tower 3
- 2. Fair value gain of \$\$30.5 million from change in use of Raffles City Changning Tower 2



1H 2016 PATMI Composition Analysis



Cash PATMI¹ as a percentage of 1H 2015 PATMI is 45%

Cash PATMI¹ Comprises 74% Of Total PATMI

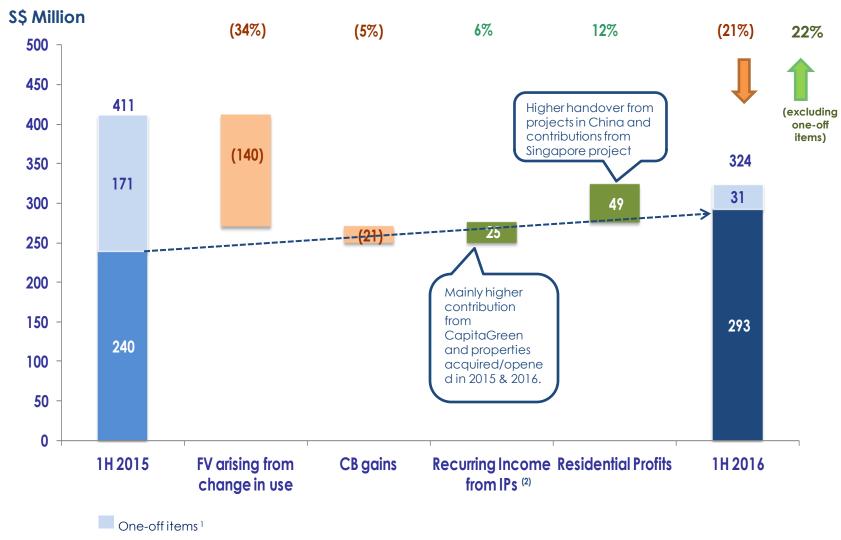
Note:

 Cash PATMI defined as Operating Profits (excludes fair value gain due to change in use), Portfolio Gains/ Losses and Realised Revaluation Gains





Operating PATMI 1H 2016 VS. 1H 2015



Note:

- (1) One- off items for 1H 2016 \$31M (1H 2015: \$171M) relate to fair value gains from change in use of properties.
- (2) Includes corporate costs.





Balance Sheet & Liquidity Position

Leverage Ratios

Net Debt/Total Assets¹

Net Debt/Equity

Coverage Ratios

Interest Coverage Ratio²

Interest Service Ratio²

Others

% Fixed Rate Debt

Ave Debt Maturity³ (Yr)

NTA per share (\$)

0.28

0.48

6.1

6.7

70%

3.7

4.11

1H 2016

0.28

0.49

5.7

7.9

71%

3.7

3.84

Balance Sheet Remains Robust

Note:

- Total assets excludes cash
- 2. Interest Coverage Ratio = EBITDA/ Net Interest Expenses; Interest Service Ratio = Operating Cashflow/ Net Interest Paid. EBITDA includes revaluation gain



Capital Management

Debt Maturity Profile (As at 30 June 2016)

Plans In Place For Refinancing / Repayment Of Debt Due In 2016



On Balance Sheet Debt Due In 2016 (Excluding REITs ⁽¹⁾)	S\$B
To be refinanced	0.3
To be repaid	0.5
Total	0.8

■Debt to be repaid or refinanced as planned

■REIT level debt

Well-Managed Maturity Profile⁽²⁾

Notes:

- (1) Ascott Residence Trust (ART), CapitaLand Commercial Trust (CCT) and CapitaLand Malaysia Mall Trust (CMMT).
- (2) Based on the put dates of the convertible bonds.

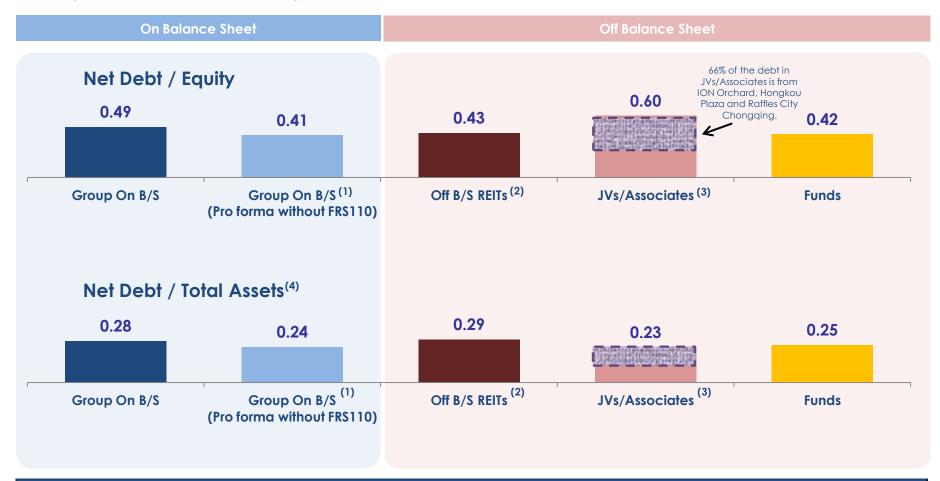


Capital Management



Prudent Management Of Look-Through Debt

(As at 30 June 2016)



Well-Managed Balance Sheet

Notes:

- (1) The Group consolidated Ascott Residence Trust, CapitaLand Commercial Trust (CCT) and CapitaLand Malaysia Mall Trust under FRS 110.
- (2) REITs data comprises CapitaLand Mall Trust (CMT), CapitaLand Retail China Trust and Raffles City Trust (Raffles City Singapore an associate of CCT and CMT).
- 3) JVs/Associates exclude investments in Central China Real Estate Limited and Lai Fung Holdings Limited.
- (4) Total assets excluding cash.



Potential Impact Of RMB Depreciation Against SGD

Sensitivity Test

1. Income Statement	 Mainly from translation of results from China operations Estimated impact: 1% RMB depreciation against SGD will impact net profit¹ by 0.2%
2. Balance Sheet	 Mainly from translation of net investments in China Estimated impact: 1% RMB depreciation against SGD will impact shareholders' funds¹ by 0.9%

Mitigants to RMB Exposure

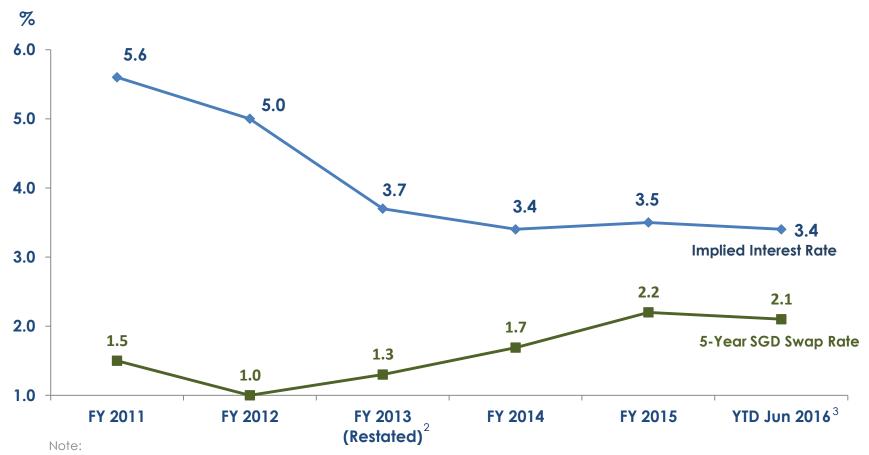
- Increase RMB borrowings as natural hedge or use RMB derivatives to reduce RMB net exposure
- Explore RMB denominated private equity funds/ JV
- Continue to recycle or divest assets in China



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Disciplined Interest Cost Management

Implied Interest Rates¹ Kept Low at 3.4%



- 1. Implied interest rate for all currencies = Finance costs before capitalisation/Average debt.
- 2. Implied interest rate for all currencies before restatement was 4.2%.
- 3. Straight annulisation





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Market Outlook

- Global: Growth remains low, post Brexit uncertainty weighs on market sentiments
- Singapore: On-going cooling measures continue to weigh on the residential market
- China: In the process of rebalancing its economy by driving consumption and non-manufacturing growth
- Slow pace of global economic recovery having an impact on business travels
- See growth potential in markets like Vietnam and Indonesia



Next Steps

- As a Group,
 - Remain focused on improving operating PATMI
 - Maintain an optimal mix of assets with strong recurring income
 - Ready to deploy cash to make new investments

For asset classes,

- Continue to move residential sales in Singapore and China
- Well-located malls in Singapore and China to remain resilient
- Carry on growing the global service residence platform

Well – Positioned To Capture Growth Opportunities
While Providing Steady Returns





Thank You



Supplementary slides

Capital Tower, Singapore



Asset Matrix - Diversified Portfolio Excluding Treasury Cash¹ As At 30 June 2016

	S'pore	China ²	Other Asia ³	Europe & Others ⁴	Total
	S\$ mil	S\$ mil	S\$ mil	S\$ mil	S\$ mil
CapitaLand Singapore	10,483	-	191	-	10,674
CapitaLand China	-	11,984	-	-	11,984
CapitaLand Mall Asia	4,180	6,664	2,599	-	13,443
Ascott	1,131	1,281	1,882	2,948	7,242
Corporate & Others ⁵	556	42	804	-	1,402
Total	16,350	19,971	5,476	2,948	44,745

Note:

- 1. Comprises cash held by CL and its treasury vehicles.
- 2. Includes Hong Kong.
- 3. Excludes Singapore and China, includes GCC.
- 4. Includes Australia & USA.
- 5. Includes StorHub, financial services and other businesses in Vietnam, Japan & GCC.





Project Subjected To "Sell-By Date" In 2H 2016; Insignificant Potential Extension Charges

Project	Sell-by Lotal			Six-month extension charge paid in 1H 2016			
			Lump sum (S\$' million)	Per unsold unit (psf basis)			
The Interlace	13-Sep-2016	1,040	121	5.10	~S\$42.2K (S\$13.7 psf)		
d'Leedon	21-Oct-2016	1,715	175	5.47	~S\$31.2K (S\$11.3 psf)		

Limited Impact On CapitaLand's Overall Financials

^{*}Assuming unsold units as at end June 2016 remain unsold as at sell-by dates. These exclude the options that have been issued but yet to be exercised under the stay-then-pay programme at The Interlace and d'Leedon.



Residential / Trading Sales & Completion Status

Projects	Units launched	CL effective stake	% of launched sold ¹	Average Selling Price ²	Completed in	Expected Completion for launched units		
		%	As at 30 Jun 2016	RMB/Sqm	2Q 2016	2H 2016	2017	2018
SHANGHAI								
The Paragon	178 4	99%	94%	152,833	0	0	0	0
Lotus Mansion	398 4	80%	100%	62,923	0	0	0	0
NewHorizon – Blk 1 to 3, 5 to 8	470 4		100%	, , ,	0	0	0	0
New Horizon – Blk 9 to 18	500 4		100%		0	0	0	0
New Horizon – Total	970	95%	100%	13,579	0	0	0	0
KUNSHAN				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				
The Metropolis Ph 2A – Blk 15 and 18	709		98%		0	709	0	0
The Metropolis Ph 6A – Blk 1, 2 and 4	1.026		100%		0	0	1.026	0
The Metropolis Ph 2B – Blk 1	262 ³		100%		0	0	0	262
The Metropolis – Total	1,997	70%	99%	18.443	0	709	1,026	262
HANGZHOU	.,50.	1 . 3/0	2370	.5,	-	- 30	.,,,	
Riverfront – Blk 1, 2, 4 to 9	662 ³	100%	88%	34,312	0	662	0	0
Sky Habitat (RCH)	102	55%	43%	36,357	0	0	102	0
NINGBO	102	3376	4376	30,337	U	U	102	U
The Summit Executive Apartments (RCN)	180 4	55%	22%	26,861	0	0	0	0
. , ,	38 4	100%	47%		0	0	0	0
Summit Residences (Plot 1)	30	100%		23,082	0	0 317	0	0
Summit Era (Blk 3 to 5, 11)	317		77%		-	-	_	_
Summit Era (Blk 2 & 6)	137		38%		0	0	157	0
Summit Era – Total	474	100%	64%	16,493	0	317	157	0
BEIJING								
Vermont Hills	86	80%	84%	24,036	86	0	0	0
TIANJIN								
International Trade Centre	1,305 4	100%	80%	26,713	0	0	0	0
WUHAN								
Lakeside	852 4	100%	74%	4,881	0	0	0	0
GUANGZHOU								
Dolce Vita – Blk B2-3 to B2-4, B3-1 to B3-4	816		98%		168	<i>64</i> 8	0	0
Dolce Vita – Blk B2-1 to B2-2, B1-3, B1-1 to B1-2	445		82%		0	0	445	0
Dolce Vita – Blk A (Villa)	98 4		73%		0	0	0	0
Dolce Vita – Total	1,359	48%	91%	27,160	168	648	445	0
Vista Garden – Blk A1 to A6	658 ⁴		98%		0	0	0	0
Vista Garden – Blk A7-2, D1 to D4 and B3	1,109 ³		62%		270	839	0	0
Vista Garden – Total	1,767	100%	76%	8,873	270	839	0	0
SHENZHEN								
ONE iPARK	241	73%	80%	62,382	0	241	0	0
CHENGDU								
Chengdu Century Park - Blk 5 to 8 (West site)	587		97%		0	587	0	0
Chengdu Century Park - Blk 1, 3, 4 & 14 (West site)	588	1	98%	1	0	0	588	0
Chengdu Century Park - Blk 9, 11 & 13 (West site)	472 ³	1	48%	1	0	0	0	472
Chengdu Century Park – Total	1,647	60%	83%	12,684	0	587	588	472
Skyline (RCC)	88	55%	3%	26,533	0	0	0	0
Sub-total Sub-total	12,344		84%		524	4,003	2,318	734





Residential / Trading Sales & Completion Status (Cont'd)

Projects	Units launched	-	CL effective stake	% of launched sold ¹	Average Selling Price ²	Completed in	Expected Co	mpletion for la	unched units
			%	As at 30 Jun 2016	RMB/Sqm	2Q 2016	2H 2016	2017	2018
WUXI									
Central Park City - Phase 3 (Plot C2)	1,256	3	15%	99%	8,853	0	116	0	0
SHENYANG									
Lake Botanica - Phase 2 (Plot 5)	1,453	1		94%		0	0	0	0
Lake Botanica - Phase 3 (Plot 6)	1,311 ³	3,4		72%		0	0	0	0
Lake Botanica - Total	2,764		60%	84%	3,662	0	0	0	0
XIAN									
La Botanica - Phase 2A (2R8)	432	1		96%		0	0	0	0
La Botanica - Phase 4 (4R1)	1,997	3		96%		1,251	0	0	0
La Botanica - Phase 5 (2R6)	612	1		92%		0	0	0	0
La Botanica - Phase 6 (2R2)	2,673	3		99%		0	2,673	0	0
La Botanica - Phase 7 (2R4)	434	3		52%		0	0	434	0
La Botanica - Total	6,148		38%	94%	6,255	1,251	2,673	434	0
CHENGDU									
Parc Botanica - Phase 1 (Plot B-1)	1,700	3,4	56%	93%	5,680	0	0	0	0
Sub-total	11,868			92%		1,251	2,789	434	0
CLC Group	24,212			88%		1,775	6,792	2,752	734

Note:

- 1. % sold: units sold (Options issued as of 30 Jun 2016) against units launched.
- 2. Average selling price (RMB) per sqm is derived using the area sold and sales value achieved (including options issued) in the latest transacted quarter.
- 3. Launches from existing projects in 2Q 2016, namely La Botanica (Xian): 583 units, Chengdu Century Park: 472 units, Vista Garden: 269 units, The Metropolis: 262 units, Parc Botanica (Chengdu): 191 units, Central Park City (Wuxi): 116 units, Lake Botanica (Shenyang): 96 units, Riverfront: 72 units and Summit Era: 22 units.
- 4. Projects/Phases fully completed prior to 2Q 2016.





Steady Performance – By Markets

Malls opened	1H 20	016	1H 2016 vs. 1H 2015 (%)*			
before 1 Jan 2015	NPI Yield (%) on Valuation ¹	Committed Occupancy Rate (%) ²	Shopper Traffic Growth	Tenants' Sales Growth on a per sq ft or per sqm basis		
Singapore	5.8%	97.8%	+2.2%	+1.4%		
China	5.6%	94.2%	+1.3 %	+2.1%		
Malaysia	6.5%	97.3%	+1.7%	-		
Japan	5.3%	94.6%	(4.5%)	+4.5%		
India	6.3%	90.9%	+17.9%	+19.5%		







Note: The above figures are on a 100% basis, with the NPI yield and occupancy of each mall taken in their entirety regardless of CMA's interest. This analysis takes into account all property components that were opened prior to 1 Jan 2015.

- (1) Average NPI yields based on valuations as at 30 June 2016.
- (2) Average committed occupancy rates as at 30 June 2016.



^{*} Notes on Shopper Traffic and Tenants' Sales:
Singapore: Excludes Funan DigitaLife Mall which will be closed in 2H 2016 for redevelopment
China: Excludes 3 master-leased malls under CRCT. Excludes tenants' sales from supermarkets & department stores.
Malaysia: Point of sales system not ready.
Japan: For Olinas Mall and Vivit Minami-Funabashi only.

Serviced Residences

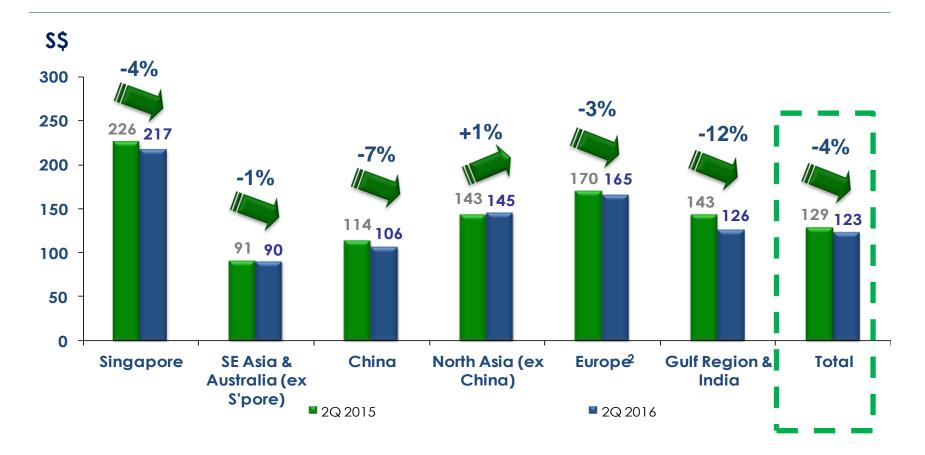
Ascott's Units Under Management (30 June 2016)

	ART	ASRCF	ASRGF	Owned	Minority Owned	3 rd Party Managed	Leased	Total
Singapore	497			220		250	83	1,050
Indonesia	408			185		2,378		2,971
Malaysia	205				221	2,943		3,369
Philippines	494					1,194		1,688
Thailand					651	2,456		3,107
Vietnam	818			132		2,696		3,646
Myanmar						153		153
Laos						116		116
Cambodia						127		127
SEA Total	2,422	0	0	537	872	12,313	83	16,227
China	1,921	853		107		12,281	36	15,198
Japan	2,595		50	427		344	130	3,546
South Korea						1,027		1,027
North Asia Total	4,516	853	50	534	0	13,652	166	19,771
India				884		624		1,508
South Asia Total	0	0	0	884	0	624	0	1,508
Australia	777			34			175	986
Australasia Total	777	0	0	34	0	0	175	986
United Kingdom	600		108	230			136	1,074
France-Paris	994		70	112		236	516	1,928
France-Outside Paris	677					1	436	1,114
Belgium	323							323
Germany	429			292				721
Spain	131							131
Georgia						66		66
Europe Total	3,154	0	178	634	0	303	1,088	5,357
U.A.E						316		316
Saudi Arabia						980		980
Bahrain						118		118
Qatar						200		200
Oman						542		542
Turkey						165		165
Gulf Region Total	0	0	0	0	0	2,321	0	2,321
United States	780							780
North America Total	780	0	0	0	0	0	0	780
Serviced Apartments	9,580	853	228	2,196	872	28,217	1,479	43,425
CORP LEASING TOTAL	2,069			427		996	33	3,525
GRAND TOTAL	11,649	853	228	2,623	872	29,213	1,512	46,950



Operational Performance

Overall 2Q 2016 RevPAU¹ Decreased 4% YoY



Notes:

Figures above are on same store basis. Include all serviced residences owned, leased and managed. Foreign currencies are converted to SGD at average rates for the period.

1. RevPAU – Revenue per available unit





Group's Valuation Gain for 1H 2016 – PATMI Impact

	S\$ mil	Key highlights
CapitaLand Singapore		
- CCT	2.9	Mainly driven by higher NPI for properties with capitalisation rates remaining unchanged (3.75% to 5.25%).
- CapitaGreen	21.0	Valuation based on agreed selling price to CCT at capitalisation rate of 4.15%. Gain includes cost saving upon finalisation of construction contracts.
	23.9	_
CapitaLand China		
- Raffles City Projects	11.4	Gains mainly came from Raffles City Shanghai, Changning and Beijing projects, driven by better market sentiments and consistent operating performance in Tier 1 cities in China. Lower market values for Raffles City Chengdu and Ningbo due to the general weakness in these Tier 2 markets as well as increasing rental pressures due to market competition.
- Others	14.5	Mainly from share of Lai Fung's valuation gains, as well as the Ascott Heng Shan and The Paragon Towers 5&6 which are driven by better market sentiments in Tier 1 cities in China.
	25.9	_





Group's Valuation Gain for 1H 2016 – PATMI Impact (Cont'd)

	S\$ mil	Key highlights
CapitaLand Mall Asia	·	
- China	49.8	Mainly due to overall improvement of NPI and gains from newly opened mall in 2016.
- Singapore	26.4	Mainly due to gain from Funan under CMT portfolio, reflecting the latest land value of the integrated development.
- Others	11.7	Largely from Queensbay Mall and Gurney Plaza partially offset by losses at Sungei Wang Plaza.
	87.9	_



Financials

Group's Valuation Gain for 1H 2016 - PATMI Impact (Cont'd)

	S\$ mil	Key highlights
Ascott - ART	13.8	Gain mainly from properties in Japan driven by strong demand from leisure sector as well as properties in United Kingdom due to asset enhancement initiative.
- Others	51.4 65.2	Includes realised gain which mainly come from divestment of Somerset ZhongGuanCun, partially offset by fair value losses from a property in France as its operating performance was impacted by terrorist attack in Paris
CL Regional Investments	(3.8)	Mainly from Rihan Heights due to softening of rental market in Abu Dhabi and negative rental reversions.
Total Revaluation Gain	199.1	







EBIT By SBUs – 2Q 2016

SS'million

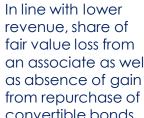
Lower revaluation aains and an impairment loss made on CCT's investment in MRCB-Quill in Malaysia, partially mitigated by project cost savings.

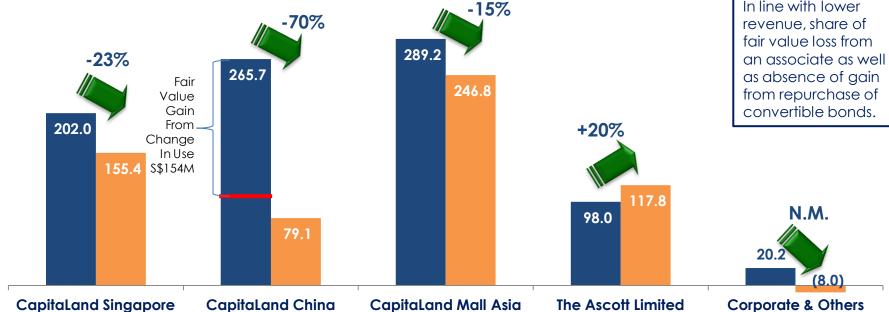
Absence of fair value gains from change in use of properties (\$154M) and lower revaluation gains from investment properties. Partially mitigated by higher contribution from residential projects, forex gain on revaluation of RMB payable and lower provision for foreseeable losses.

Lower revaluation aains from investment properties, lower contribution from **Bedok Residences** and forex losses. Partially mitigated by improved performance from malls in China and Singapore.

In line with higher revenue as well as higher fair value aain from divestment of Somerset ZhongGuanCun.

2Q 2015 2Q 2016







^{1.} Corporate & Others include StorHub and other businesses in Vietnam, Japan and GCC



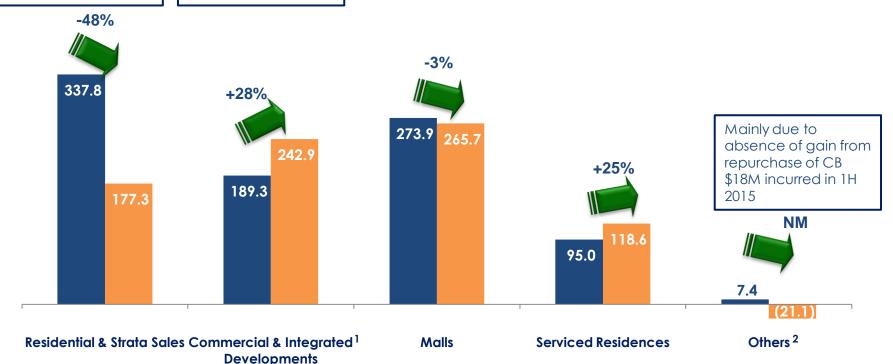
Operating EBIT By Asset Classes – 1H 2016

\$\$'million

Lower fair value gain of \$193M from change in use of development projects in China partially mitigated by higher contributions from development projects in China. Mainly due to higher contribution from CapitaGreen and developments in China as well as contribution from Tropicana City in Malaysia which was acquired in 2015.

Divestment of Bedok Mall to CMT in 2015, partially mitigated by better performance from China malls. Higher contributions from properties acquired/opened in 2015 and 2016.

1H 2015 1H 2016



- 1. Including both retail and office components of Minhang Plaza and Hongkou Plaza
- 2. Mainly relate to corporate and unallocated costs





Operating EBIT By SBU - 1H 2016

\$\$'million

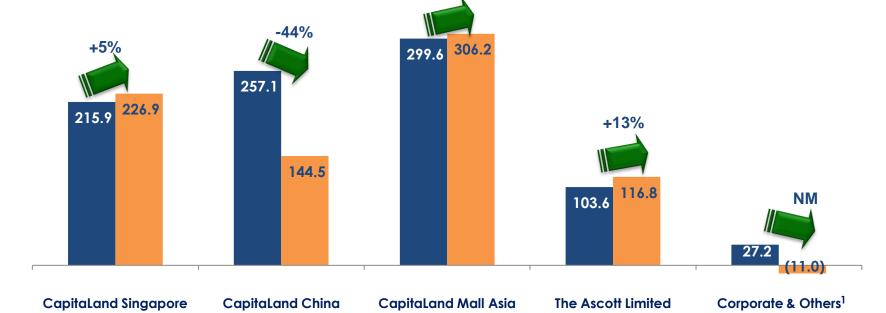
Mainly due to project costs savings and higher contribution from CapitaGreen Lower fair value gains from change in use of development projects of \$193M, partially mitigated by higher contributions from residential projects and foreign exchange gains on revaluation of RMB payables.

Higher contributions from malls in China, offset by forex losses in 1H 2016.

+2%

Higher contributions from newly acquired properties, mainly Element New York Times Square and Sheraton Tribecca New York. 1H 2015 1H 2016

Lower handover from Vietnam projects, absence of gains from repurchase of convertible bonds \$18M, a forex loss as compared to a gain in 1H 2015.





^{1.} Corporate & Others includes StorHub and other businesses in Vietnam, Japan and GCC



EBIT By SBUs – 2Q 2016

(S\$'million)	EBIT	Gain/ (Losses)	Gain/ Impairment	lotal
CapitaLand Singapore ¹	128.7	(1.8)	28.5	155.4
CapitaLand China	69.6	(1.1)	10.6	79.1
CapitaLand Mall Asia	150.0	-	96.8	246.8
Ascott	67.8	18.6	31.4	117.8
Corporate and Others ²	(9.7)	3.2	(1.5)	(8.0)
Total EBIT	406.4	18.9	165.8	591.1

Notes

- 1. Includes residential businesses in Malaysia
- 2. Includes StorHub, financial services and other businesses in Vietnam, Japan and GCC.





Financials

EBIT By SBUs -1H 2016

		(Losses)	Impairment	
CapitaLand Singapore ¹	226.9	(1.8)	28.5	253.6
CapitaLand China²	144.5	8.3	14.7	167.5
CapitaLand Mall Asia ²	306.2	(10.9)	96.8	392.1
Ascott	116.8	18.6	110.1	245.5
Corporate and Others ³	(11.0)	3.1	(1.5)	(9.4)
Total EBIT	783.4	17.3	248.6	1,049.3

- 1. Includes residential businesses in Malaysia.
- 2. Operating EBIT includes fair value gain (CLC \$18.3M; CMA \$12.2M) arising from change in use of a development project from construction for sale to leasing as an investment property (RCCN, Tower 2).
- 3. Includes StorHub and other businesses in Vietnam, Indonesia, Japan and GCC.







EBIT By Geography – 2Q 2016

(S\$'million)	Operating EBIT	Portfolio Gain/ (Losses)	Revaluation Gain/ Impairments	Total
Singapore	193.4	-	61.9	255.3
China ¹	122.6	21.8	61.7	206.1
Other Asia²	56.4	(6.8)	15.9	65.5
Europe & Others ³	34.0	3.9	26.3	64.2
Total EBIT	406.4	18.9	165.8	591.1

Singapore and China Comprise 78% of Total EBIT

- 1. China including Hong Kong.
- 2. Excludes Singapore and China and includes projects in GCC.
- 3. Includes Australia & USA







EBIT By Geography – 1H 2016

Operating EBIT	Portfolio Gain/ (Losses)	Revaluation Gain/ Impairments	Total
360.8	-	61.9	422.7
256.9	32.0	144.5	433.4
116.2	(18.6)	15.9	113.5
49.5	3.9	26.3	79.7
783.4	17.3	248.6	1,049.3
	256.9 116.2 49.5	EBIT Gain/ (Losses) 360.8 - 256.9 32.0 116.2 (18.6) 49.5 3.9	EBIT Gain/ (Losses) Gain/ Impairments 360.8 - 61.9 256.9 32.0 144.5 116.2 (18.6) 15.9 49.5 3.9 26.3

Singapore and China Comprise 82% of Total EBIT

- 1. China including Hong Kong. Operating EBIT includes \$\$30.5 million fair value gain arising from the change in use of a development project from construction for sale to leasing as an investment property (Raffles City Changning Tower 2)
- 2. Excludes Singapore and China and includes projects in GCC.
- 3. Includes Australia & USA





Group Managed Real Estate Assets¹ Of \$\$76.3 Billion

Group Managed Real Estate Assets	As at 30 June 2016 (S\$ bil)
On Balance Sheet & JVs	20.8
Funds	18.7
REITs ²	25.7
Others ³	11.1
Total	76.3

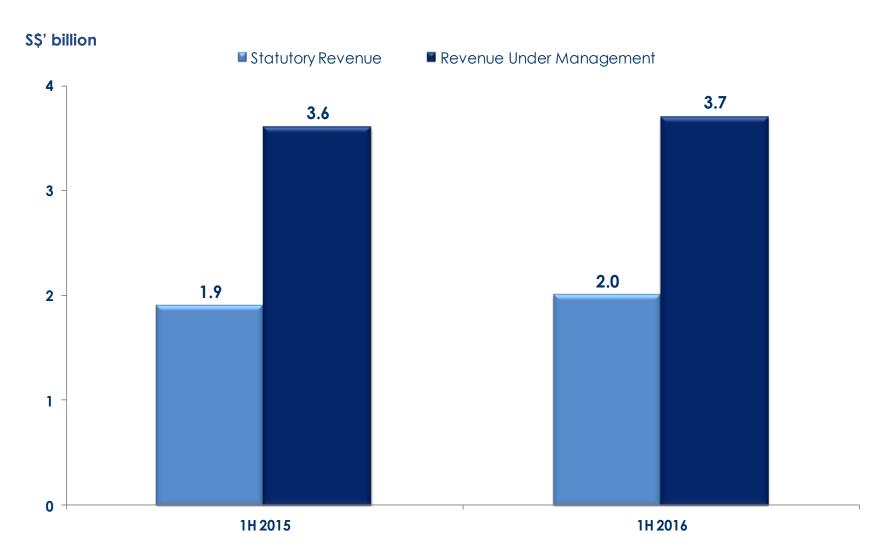
- 1. Group Managed Real Estate Assets is the value of all real estate managed by CapitaLand Group entities stated at 100% of the property carrying value.
- 2. Includes CCT, ART and CMMT which have been consolidated with effect from 1 Jan 2014.
- 3. Others include 100% value of properties under management contracts.





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Revenue Under Management







Sustainability Accolades (CapitaLand Limited)

MEMBER OF

Dow Jones Sustainability Indices

In Collaboration with RobecoSAM (

Dow Jones Sustainability World and Asia Pacific Indexes 2015



Regional Sector Leader for Asia, Diversified, 2015



Most Sustainable Corporations in the World 2016



A constituent of FTSE4Good Index Series, FTSE4Good ASEAN 5 Index







SUSTAIN BILITY
RANKING

Top 5 ESG companies in real estate industry A constituent of MSCI Global Sustainability Indexes 2015 A constituent of STOXX® Global ESG Leaders Indices 2015/2016

Listed in Channel NewsAsia Sustainability Ranking 2015

SGX Sustainability Leaders Index







Closely Align Management's Incentive KPIs To Shareholders

Components Of Management Compensation

Basic Salary	 In line with market-competitive pay levels Based on job role and scope of responsibilities
Variable Bonus (BSC & EVA)	 Balanced Score Card (BSC) Comprises KPIs the following dimensions: Financial, Execution, Growth and People Financial KPIs includes Operating PATMI, ROE, AUM, D/E ratios, etc EVA Residual economic profit after taking into account cost of capital Measure of shareholder wealth creation
Long-term share plans (RSP/PSP)	 Share-based long-term incentives KPIs include ROE, EBIT, Absolute & Relative Total Shareholder Return (TSR) over a specific performance period Vesting over 3 years

To Emphasise On Accountability And Drive Higher Performance

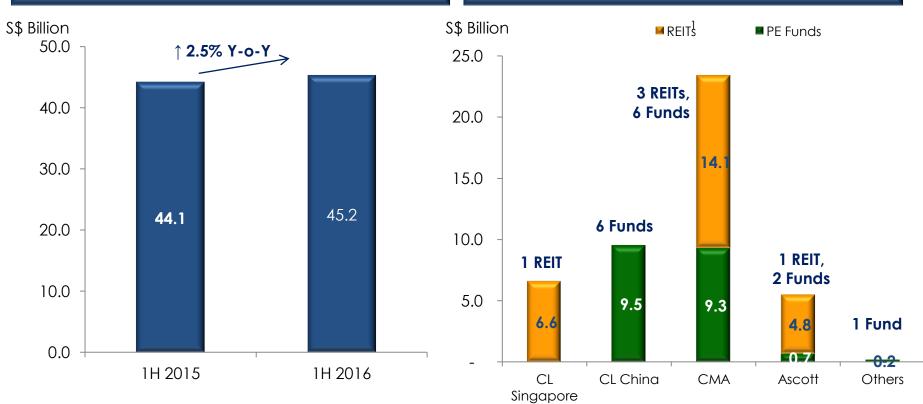




CapitaLand Investment Management



1H 2016 AUM Breakdown By SBUs



Total REITs/Fund Management Fees Earned In 1H 2016 Are \$\$ 97.3 Million

Cap/taLand

One of Asia's Leading Fund Managers

\$\$45.2b AUM

As of 30 Jun 2016

5 Listed **REITs***

15 Private **Equity Funds**

China (12)

- CapitaLand Retail China Trust *
- · CapitaLand Mall China Income Fund I
- CapitaLand Mall China Income Fund II
- · CapitaLand Mall China Income Fund III
- CapitaLand Mall China Development Fund III
- · CapitaLand China Development Fund II
- Ascott Serviced Residence (China) Fund
- Raffles City China Fund
- Raffles City Changning JV
- CTM Property Trust
- CapitaLand Township Development Fund I
- CapitaLand Township Development Fund II

Asia & Europe (2)

- Ascott Residence Trust*
- Ascott Serviced Residence (Global) Fund

India (1)

 CapitaLand Mall India Development Fund

Japan(1)

CapitaMalls Japan Fund



(::

Vietnam (1)

 Vietnam Joint Venture Fund

Malaysia (1)

CapitaLand Malaysia Mall Trust*

Singapore (2)

- CapitaLand Mall Trust*
- CapitaLand Commercial Trust*

CapitaLand Pioneered the Development of the REITs Industry in Singapore With the Listing of the First Local and Offshore REITs in Singapore





CapitaLand Mall Trust

Singapore's first and largest real estate investment trust by market capitalisation & asset size

\$\$7.6bMarket
Capitalisation#

\$\$11.1b Asset Size *

1615 Operational and1 Under Development

A2Issuer Rating^





































CapitaLand Commercial Trust

Singapore's first listed commercial REIT

S\$4.4b Market Capitalisation

10 Properties in Singapore's CBD

\$\$7.7b Asset Size *

> 3m sq ft NLA



















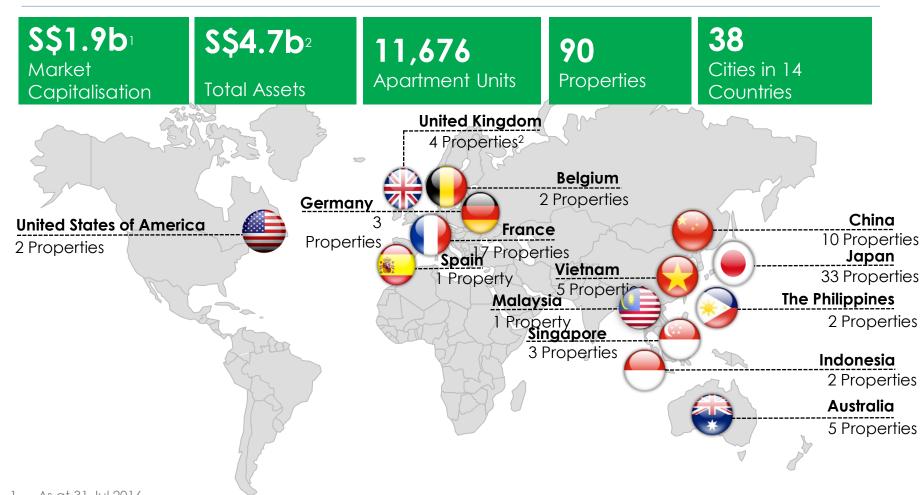
^{*} As at 30 Jun 2016





Ascott Residence Trust

A Leading Global Serviced Residence REIT



1. As at 31 Jul 2016.

2. The figures above include the six rental housing properties in Japan which was divested on 30 September 2015. Excludes the New Cairnhill SR, which acquisition is targeted to be completed in 2017. If the New Cairnhill SR was included, the portfolio of Ascott REIT would be approximately \$\$5.0 billion.





CapitaLand Retail China Trust

First China shopping mall REIT in Singapore

\$\$1.3bMarket Capitalisation#

\$\$2.4b Asset Size*





















10 quality shopping malls located in large population catchment areas

Anchored by intermoditional & rds rational retailers such as Beijing Hualian Group & Carrefour



[#] As at 31 Jul 2016

^{*} As at 30 Jun 2016



CapitaLand Malaysia Mall Trust

Shopping mall-focused REIT in Malaysia with an income- and geographically-diversified portfolio

RM\$3.1b

Market Capitalisation* RM\$4.1b

Asset Size#

5Shopping Malls

> 3.1m sq ft











Five shopping malls which are strategically located across Malaysia

¹ CMMT's interest in Sungei Wang Plaza comprises (i) 205 strata parcels within the mall which represents approximately 61.9% of the aggregate retail floor area of Sungei Wang Plaza and (ii) 100.0% of the car park bays in Sungei Wang Plaza

^{*} As at 31 Jul 2016

[#] As at 30 Jun 2016



Raffles City
China Fund¹
China



Raffles City Changning JV China

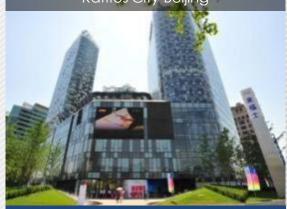


CTM Property Trust



China

Raffles City Beijing



- Fund Size: US\$1.18billion
- Raffles City developments
- Closed in Apr 2010

Raffles City Changning, Shanghai



- Fund Size: \$\$1.03billion
- Prime integrated commercial properties;
 Raffles City developments
- Closed in Dec 2010

Raffles City Chongqing



- Fund Size: S\$1.12billion
- Prime integrated commercial development
- Closed in Nov 2011

Note: Fund size as at respective fund closing date

1. Raffles City China Fund was closed in Jul 2008 and was upsized by US\$180 million in Apr 2010.





CapitaLand China

Development Fund II

China



Vietnam
Joint Venture Fund
Hanoi & Ho Chi Minh City





- Fund Size: US\$239.8million
- Residential developments
- Closed in Jul 2008



- Fund Size: US\$200million
- Residential developments
- Closed in Nov 2010

Note: Fund size as at respective fund closing date





CapitaLand Township
Development Fund I
China

Lake Botanica, Shenyang

- Fund Size: US\$250million
- Residential developments
- Closed in Dec 2008

CapitaLand Township
Development Fund II
China

Parc Botanica, Chengdu



- Fund Size: US\$200million
- Residential developments
- Closed in Mar 2013

Note: Fund size as at respective fund closing date





CapitaLand Mall China Income Fund I¹ China

Income Fund II² China

CapitaLand Mall Chine Income Fund III³
China

CapitaMall Xuefu, Harbin



- CapitaMall Peace Plaza, Dalian
- ESV Li Chapelle STORON

- Fund Size: US\$900million
- Operational shopping malls
- Closed in May 2011

- Fund Size: US\$425million
- Operational shopping malls
- Closed in Jun 2006

- Fund Size: \$\$900million
- Operational shopping malls
- Closed in Sep 2007

Note: Fund size as at respective fund closing date

- 1. The fund was converted from CapitaRetail China Development Fund closed in Jun 2006 and was upsized by US\$300 million in May 2011.
- 2. The fund was also previously known as CapitaMalls China Incubator Fund.
- 3. The fund was also previously known as CapitaMalls China Development Fund II.





CapitaLand Mall Chind Development Fund III China

CapitaLand Mall India Development Fund India

CapitaMalls Japan Fund¹



Key Cities in Japan

CapitaMall Tianfu, Chengdu



- Fund Size: US\$1billion
- Development of properties predominantly for retail
- Closed in Jun 2012



- Fund Size: \$\$880 million
- Greenfield developments predominately for retail
- Closed in Nov 2007

Vivit Minami-Funabashi, Tokyo



- Fund Size: JYP\$44.1billion
- Operational shopping malls
- Closed in Apr 2005

Note: Fund size as at respective fund closing date

1. CapitaMalls Japan Fund has fully divested all its assets on 30 June 2015.





Ascott Serviced
Residence (China) Fund
China

Citadines Central, Xi'an

- Fund Size: US\$500 million
- Properties with potential for conversion into serviced residences
- Closed in Jun 2007

Note: Fund size as at respective fund closing date

Ascott Serviced
Residence (Global) Fund
Asia Pacific & Europe



- Fund Size: US\$600 million
- Properties with potential for conversion into serviced residences
- Launched in July 2015

