

# CapitaLand Limited 1Q 2012 Financial Results



## **\_\_\_\_** Disclaimer

This presentation may contain forward-looking statements that involve risks and uncertainties. Actual future performance, outcomes and results may differ materially from those expressed in forward-looking statements as a result of a number of risks, uncertainties and assumptions. Representative examples of these factors include (without limitation) general industry and economic conditions, interest rate trends, cost of capital and capital availability, availability of real estate properties, competition from other companies and venues for the sale/distribution of goods and services, shifts in customer demands, customers and partners, changes in operating expenses, including employee wages, benefits and training, governmental and public policy changes and the continued availability of financing in the amounts and the terms necessary to support future business. You are cautioned not to place undue reliance on these forward looking statements, which are based on current view of management on future events.





#### **Contents**

- Results Overview
- Core Markets Highlights
- Other Markets Highlights
- Financials & Capital Management



## **Results Overview**





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### **Results Overview 1Q2012**

#### **Net Profit S\$133.2m, Up 31%**

Higher portfolio gains and fair value gains of investment properties

#### Three Core Markets Accounted for 79% of Group's Total EBIT

- Group's total EBIT S\$331.4m, up 16.9%
- Singapore, China & Australia contributed S\$261.7m of EBIT in 1Q2012

#### **Improved Performances**

- Attributed to:
  - Higher EBIT from CMA and commercial business
  - Better operating performances from serviced residence

#### **Balance Sheet Strength**

- Net Debt/Equity remain healthy at 0.36
- Total cash of S\$6.0b





## **Major Achievements for 1Q2012**

	Singapore
Residential	<ul> <li>Sold 57 units with a total sales value of S\$88m in 1Q2012.</li> <li>Launched Sky Habitat (509-unit) on 14 April 2012. Sold 125 units on launch weekend</li> </ul>
Commercial	<ul> <li>Acquired Twenty Anson, a 20-storey prime office building in Tanjong Pagar for S\$430m. Total Net Lettable Area ('NLA') is 202,500 sqft</li> </ul>
Shopping Mall	Opened JCube on 2 April 2012, with 99.0% of NLA committed
Serviced Residence	RevPAU increased 4% to S\$237



## Major Achievements for 1Q2012 (cont'd)

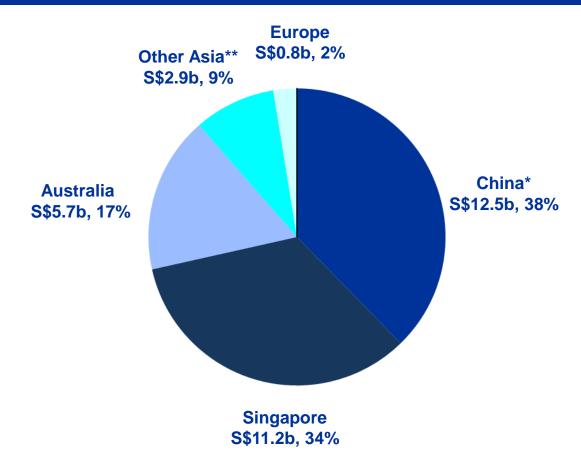
	China
Residential	<ul> <li>Sold 189 homes         <ul> <li>Total sales value of RMB353m (~S\$70m)</li> <li>65% of launched units sold to-date</li> </ul> </li> <li>Completed divestment of Hilton Double Tree Hotel in Kunshan. Recorded a net gain of S\$24m</li> </ul>
Commercial	<ul> <li>Completed acquisition of an additional 50% interest in Innov Tower in Shanghai, with a total GFA of ~40,445 sqm for a cash consideration of RMB298m (~S\$56m)</li> <li>Acquisition of 2 self-storage facilities in Guangzhou and Shanghai at a total value of RMB158m (~S\$31.2m)</li> </ul>
Serviced Residence	<ul> <li>Secured Ascott's first serviced residence in Xiamen with management contract for the 169-unit Citadines Jinshang Road</li> <li>RevPAU growth of 26% Y-o-Y to S\$92</li> </ul>
Shopping Mall	<ul> <li>Completed acquisition of the remaining stakes in Minhang Plaza and Hongkou Plaza in Shanghai (~S\$949.7m)</li> <li>Proposed acquisition of Tiangongyuan¹ in south region in Beijing for RMB2,343m (~S\$469.2m). GFA~122,000sqm (exclude carpark)</li> </ul>





## Singapore, China & Australia are 89% of Assets<sup>1</sup>

#### Singapore and China are 72% of Assets



<sup>&</sup>lt;sup>1</sup>Excluding treasury cash



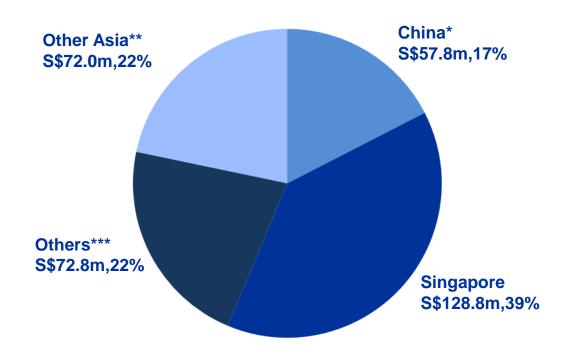
<sup>\*</sup>China including Macau & Hong Kong

<sup>\*\*</sup> Excludes Singapore and China but includes projects in GCC



### Singapore, China & Australia are 79% of 1Q2012 EBIT

#### Singapore and China are 56% of 1Q2012 EBIT





<sup>\*</sup> China including Macau & Hong Kong

<sup>\*\*</sup> Excludes Singapore and China but includes projects in GCC

<sup>\*\*\*</sup> Includes Australia and Europe

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## **Looking Forward in 2012**

#### Singapore

- Release new phases from The Interlace, d'Leedon,
   Urban Resort and Sky Habitat
- Asset enhancement works for Bugis+ and The Atrium@Orchard on track

#### China

- Release new units for sale from Royal Residences and subsequent phases from existing projects
- Commencement of retail operations of Raffles City
   Chengdu and Raffles City Ningbo in 3Q2012
- On track to open 7 malls in China in 2012

#### Australia

- Budgeting for an increase in FY2012 operating earnings per security
- FY2012 distribution guidance of 21.5 cents per security



# Core Markets Highlights Singapore







## Core Markets Highlights – Singapore Residential

- In 1Q2012, sold 57 units with total sales value of S\$88m from the following developments:
  - The Seafront on Meyer
  - Latitude
  - The Interlace
  - d'Leedon
  - Bedok Residences







CapitaLand Residential Singapore (CRS)

## **Launch of Sky Habitat**

- Launched on 14 April 2012
  - Sold 129 units todate
  - Average S\$1,642 psf for a four-bedroom unit to S\$1,747 psf for a one-bedroom unit
  - 81% sold were two-and threebedroom units
- Connectivity and convenience of living in one of the most popular estates in Singapore
- Habitat of the Future, an iconic home designed by Moshe Safdie







## CapitaCommercial Trust (CCT)

## Core Markets Highlights - Singapore Commercial

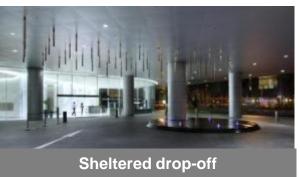
#### **Twenty Anson acquired by CCT**

- DPU-accretive acquisition of Twenty Anson for S\$430m (S\$2,121 psf)
  - Completed acquisition on 22 March 2012
  - 100% occupancy
  - A Green Mark Platinum property











#### CapitaMalls Asia (CMA)

## Core Markets Highlights - Singapore Retail

- Shopper traffic 👚 1.0%
- NPI yield **1** 5.7%





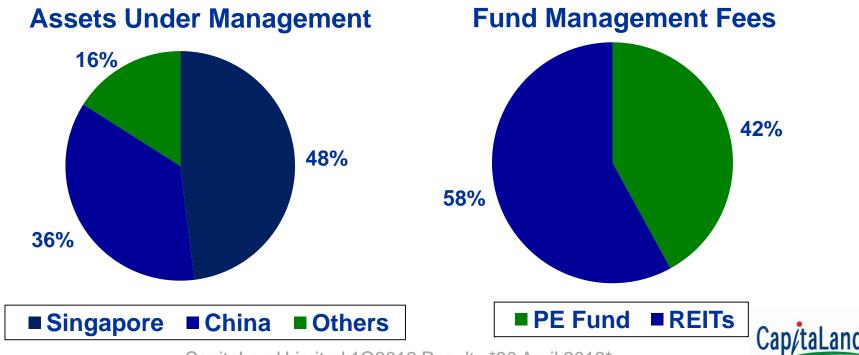


JCube Opened in Apr 2012



## CapitaLand Financial Services Financial Services

- One of Asia's Largest Real Estate fund managers
- Managing 6 REITS and 15 private equity funds
- S\$34.5b Assets Under Management with focus on Singapore and China
- 1Q 2012: Total fund management fees S\$46.0m (S\$40.1m in 1Q2011)



## The Ascott Limited (Ascott)

#### **Serviced Residence**

- Secured 3 new management contracts
  - Added > 600 units across China, Indonesia and Thailand



- Overall RevPAU\* increased 7% to S\$110
  - Led by China, Malaysia, Australia and Philippines
- Achieved hospitality management and service fee income of S\$28.2 m for managing global portfolio

#### Launched Go Green @ Ascott

 Global sustainability drive to be the world's leading green serviced residence company





Go Green @ Ascott Bears



<sup>\*</sup> Refers to system-wide, same store RevPAU



## Key project updates in Singapore and China

#### Consultancy

Maintained dominance in HDB
market and made inroads into other
sectors by securing three
condominium projects, one DBSS
project, two commercial projects and
one industrial project



 Sold 3,157 units in 4 townships in FY 2011, bringing total units sold to 14,853 as at 31 March 2012







# **Core Markets Highlights China**





### **Core Markets Highlights - China Residential**

#### Sold 189 homes in 1Q2012

- Total sales value of RMB353m (~S\$70m)
- 65% of launched units sold to-date

#### 443 new units released for sale

- The Metropolis, Kunshan (266 units)
- The Pinnacle, Shanghai (177 units)

#### **Delivered 180 homes**

Beau Residences, Foshan (165 units)

#### Other activities

- Completed divestment of Hilton Double Tree Hotel in Kunshan. Net gain of S\$24m
- Completed acquisition of an additional 50% interest in Innov Tower in Shanghai, (total GFA of ~40,445sqm) for RMB298m  $(\sim S$56m)$



61% of 1,271 launched units sold



Delivered 165 units in 1Q 2012



### CapitaValue Homes Limited (CVH)

### **Core Markets Highlights – China Value Homes**

#### Key project updates

Project Wanxiang G0302, Shanghai

 Target commence construction by end-2012

#### Lakeside, Wuhan

- Construction activities commenced
- Scheduled for launch in 2H'12



#### Positive outlook for value housing

- Recent move by China state banks to offer preferential loan rates for first-time homebuyers
- Target to grow development pipeline to 10,000 – 15,000 homes annually from current ~5,000 homes



### **Raffles City Developments**

- Total floor area of 2.9m sqm
- 8 Raffles City projects with strong presence and brand recognition
- Aggregate portfolio value of RMB58b (S\$12b)

**Raffles City Shenzhen** 









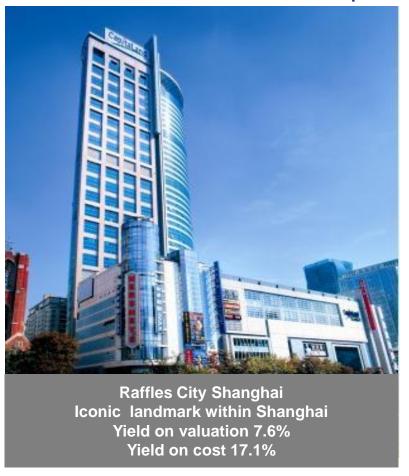


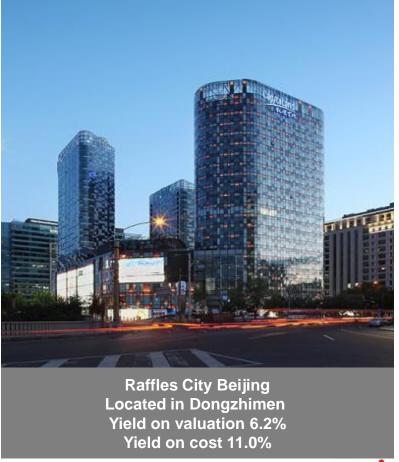




#### **Raffles Cities Portfolio**

- Raffles City Shanghai and Raffles City Beijing
  - 2 operational assets continue to perform well
  - Achieved close to full occupancy of 99%\*





<sup>\*</sup> Average occupancy for retail and office components for quarter ended Mar 2012



#### **Raffles Cities Portfolio**

- Raffles City Chengdu and Raffles City Ningbo
  - Retail operations slated to commence in 3Q2012
  - Pre-leasing for Retail component well received
    - ➤ RC Chengdu: ~ 80% committed
    - ➤ RC Ningbo: ~ 56% committed







CapitaLand Commercial Limited (CCL)

## **Core Market Highlights – China Commercial**

#### **StorHub expands business**

#### China

- Acquired first self-storage space of 43,000 sq ft in Guangzhou for RMB 48m (approx S\$9.2m)
- Located at No. 133 Jinxi Road, Baiyun
   District, Guangzhou
- Acquired second self-storage facility of about 79,000 sq ft in Shanghai for RMB 110m (approx S\$22m)





#### CapitaMalls Asia (CMA)

### Core Markets Highlights – China Retail

- Strengthening presence with proposed acquisition of Tiangongyuan<sup>1</sup> site in south region of Beijing
- Total GFA: 184,097sqm
- Total PDE: RMB2,343m (S\$469.2m); Target to open in 2015

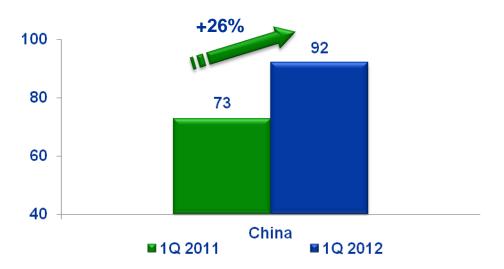






### **Core Markets Highlights – China Serviced Residence**

- Secured first management contract in Xiamen
  - First international branded serviced residence in Xiamen
    - ➤ 169-unit Citadines Jinshang Road Xiamen
- Expanded China's portfolio to > 8,000 apartment units
- RevPAU increased 26%







## **Other Markets Highlights**







### Other Markets Highlights

#### Indonesia

- Signed management contract for the first Citadines property in Surabaya
  - 288-unit Citadines Marvell Surabaya

#### **Thailand**

- Signed new management contract
  - 162-unit Vic3 Bangkok
  - Expanded portfolio in Bangkok to 9 serviced residences with > 1,700 apartment units







## Other Markets Highlights (cont'd)

#### **Japan**

- Acquired additional stakes in 3 of our best performing malls in Feb 2012
- Return on Equity of over 12.0%
- Additional Recurring PATMI of S\$8.0m









## Financials & Capital Management





## Financials

### 1Q 2012 Net Profit up 31% to S\$133m

1Q 2012 1Q 2011 Change % (S\$'m) 641.1 5% Revenue 611.5 **EBIT** 283.5 331.4 17% **PATMI** 101.5 133.2 31% 2.4 3.1 **EPS** (cents) 29% NTA / share (S\$) 3.16 8% 3.41



## Financials

## 1Q 2012 Results – PATMI Analysis

(S\$'m)	1Q2011	1Q2012	Better / (Worse)
PATMI	101.5	133.2	31.7
Operating Profit	83.6	78.4	(5.2)
Portfolio Gain <sup>1</sup>	16.5	28.8	12.3
Revaluation <sup>2</sup> Gain	1.4	26.7	25.3
Impairment	_	(0.7)	(0.7)

<sup>(1)</sup> Portfolio gains in 1Q2012 were mainly in respect of the divestment of Hilton Double Tree Hotel.

<sup>(2)</sup> Fair value gains in 1Q 2012 were mainly in respect of the acquisition of the remaining stakes in Innov Tower in China and three malls in Japan, as well as share of Lai Fung's fair value gains.



## Capital Management Balance Sheet

## **Balance Sheet & Liquidity Position**

	FY 2011	1Q 2012	Change
Equity (S\$b)	19.2	19.4	Increased
Cash (S\$b)	6.3	6.0	Healthy
Net Debt (S\$b)	5.9	7.0	Increased
Net Debt/Equity	0.31	0.36	Healthy
% Fixed Rate Debt	66%	73%	Increased
Ave Debt Maturity(Yr) <sup>1</sup>	3.8	3.8	No change

<sup>&</sup>lt;sup>1</sup> Based on put dates of Convertible Bond holders



**Financials EBIT by SBU – 1Q 2012** 

(C¢'m)	EBIT	Portfolio	Revaluation	· · · · · · · · · · · · · · · · · · ·
(S\$'m)		Gain	Gain/(Loss)	Loss
CapitaLand Residential S'pore	52.0	-	-	-
CapitaLand China Holdings¹	49.3	28.1	7.1	(0.2)
CapitaLand Commercial <sup>2</sup>	37.6	0.7	-	-
The Ascott Limited	10.3	_	_	_
CapitaValue Homes	(6.7)	-	-	-
CapitaLand Financial	22.9	-	-	-
CapitaMalls Asia	84.1	-	32.0	-
Others <sup>3</sup>	81.9	-	(8.0)	(0.5)
TOTAL EBIT	331.4	28.8	38.3	(0.7)

<sup>&</sup>lt;sup>1</sup> Excludes Retail and Serviced Residences in China



<sup>&</sup>lt;sup>2</sup> Includes residential businesses in Malaysia

## Financials EBIT by Geography – 1Q 2012

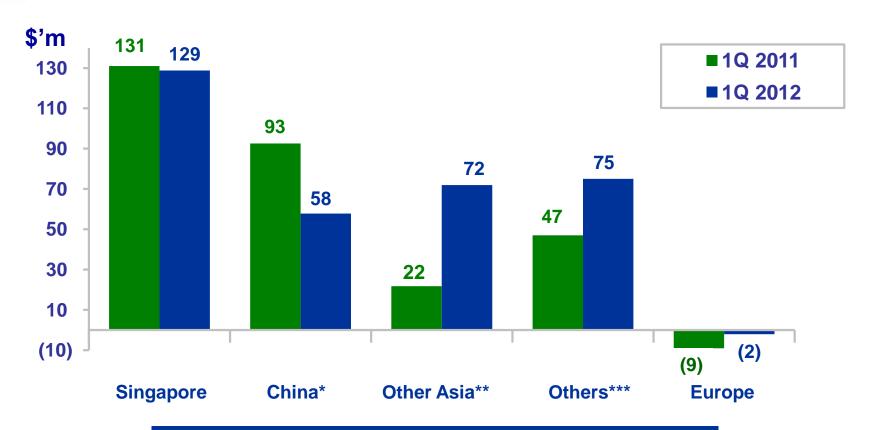
(S\$ m)	EBIT	Portfolio Gain	Revaluation Gain/(Loss)	Impairment Loss
Singapore	128.8	_	-	(0.5)
China <sup>1</sup>	57.8	28.1	7.1	(0.2)
Other Asia <sup>2</sup>	72.0	-	32.0	-
Europe	(2.2)	0.7	-	-
Others	75.0	-	(0.8)	-
TOTAL EBIT	331.4	28.8	38.3	(0.7)

<sup>(1)</sup> China including Macau & Hong Kong



<sup>(2)</sup> Excludes Singapore and China and includes projects in GCC

## Financials EBIT by Geography



1Q 2012: S\$331.4m vs 1Q 2011: S\$283.5m



<sup>\*</sup> China including Macau & Hong Kong

<sup>\*\*</sup> Excludes Singapore and China and includes projects in GCC

<sup>\*\*\*</sup> Includes Australia



## Capital Management **Debt Maturity Profile**

GROSS DEBT						CASH		
S\$'m	M	laturing in	Year Endir	ng 31 Dec (	CBs with F	out Tenor		
	Total	2012	2013	2014	2015	2016	2017+	
CL Group	13,275	710	1,793	1,112	3,290	3,583	2,787	6,031
Less : CMA Group	(2,715)	(169)	(175)	(223)	(573)	(802)	(773)	(980)
Less : Australand Group	(1,899)	0	(748)	0	(409)	(500)	(242)	(37)
CL Group (ex CMA & Australand)	8,661	541	870	889	2,308	2,281	1,772	5,014
> Group Treasury	6,307	149	546	531	1,588	1,843	1,650	3,340
> Other SBUs	2,354	392	324	358	720	438	122	1,674

Average debt maturity for Group Treasury

4.0 years



## **Supplementary Slides**







## **Group Managed Real Estate Assets\* of S\$60.6b**

Group Managed RE Assets	1Q2012 (S\$'b)
On Balance Sheet & JVs	23.8
Funds	11.3
REITs/Trusts	20.0
Others**	5.5
Total	60.6

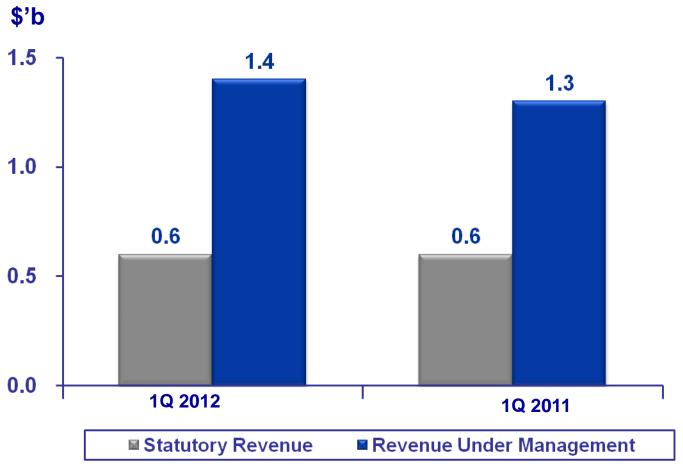
<sup>\*</sup> Group Managed Real Estate Assets is the value of all real estate managed by CapitaLand Group entities stated at 100% of the property carrying value.



<sup>\*\*</sup> Others include 100% value of properties under management contracts.

## Financials

## Revenue Under Management



<sup>•</sup> Revenue Under Management : Revenue of all properties managed by the Group



#### **Financials**

## Asset Matrix - Diversified Portfolio excluding Cash As at 31 March 2012

	S'pore	China <sup>(1)</sup>	Aust	Other Asia <sup>(2)</sup>	Europe & Others	Total
	S\$'M	S\$'M	S\$'M	S\$'M	S\$'M	S\$'M
CapitaLand Residential Singapore	2,950	-	-	-	-	2,950
CapitaLand China Holdings	-	6,039	-	-	-	6,039
CapitaLand Commercial	2,074	12	-	536	45	2,667
Ascott	258	772	245	732	786	2,793
CapitaValue Homes	-	111	-	348	-	459
CapitaLand Financial	151	9	72	10	-	242
Surbana	176	176	-	12	-	364
Others	264	225	-	122	-	611
Unlisted Subsidiaries and Associate	5,873	7,344	317	1,760	831	16,125
CapitaMalls Asia	3,899	4,138	-	1,038	-	9,075
Australand	-	-	5,246	-	-	5,246
Total	9,772	11,482	5,563	2,798	831	30,446

<sup>(1)</sup> China including Macau & Hong Kong



<sup>(2)</sup> Excludes S'pore and China and includes projects in GCC

#### CapitaLand Residential Singapore (CRS)

## Singapore – Sales and Construction Progress<sup>1</sup>

PROJECT	Total Project	Units	% Sold	% Completed	
PROJECT	Total Froject	Launched	As at Mar 2012	As at Mar 2012	
Launched in 2007					
The Seafront on Meyer	327	327	99%	100%	
The Orchard Residences	175	175	91%	100%	
Launched in 2008					
The Wharf Residence	186	186	97%	84%	
Latitude	127	127	87%	100%	
Launched in 2009					
The Interlace	1,040	900	78%	56%	
Urban Suites	165	165	100%	38%	
Launched in 2010					
d'Leedon	1715	800	58%	24%	
Launched in 2011					
Urban Resort	64	34	74%	36%	
Bedok Residences	583	583	88%	3%	
Launched in 2012					
Sky Habitat	509	180	25%	-	

<sup>&</sup>lt;sup>1</sup> Figures might not correspond with income recognition



### **Residential Sales Status**

PROJECT	Units Launched	CL Effective Stake %	% Launch Sold <sup>2</sup> as at Mar 2012	TOP <sup>4</sup> for launched units
SHANGHAI				
The Metropolis	1,271 <sup>3</sup>	70%	61%	2013
The Pinnacle - South Plot	419 <sup>3</sup>	80%	61%	2013
Paragon – Phase 1	116 <sup>1</sup>	99%	7%	2013
HANGZHOU				
Imperial Bay	144	50%	10%	2013
BEIJING				
Beaufort – Block 2	220 <sup>1</sup>	50%	88%	2013
TIANJIN				
International Trade Centre	399	100%	17%	2014
CHENGDU				
The Loft	2,516	56%	79%	2012
FOSHAN				
Riverside Ville	758 <sup>1</sup>	100%	72%	2011
Riviera	208 <sup>1</sup>	100%	99%	2011
Beau Residences	648 <sup>1</sup>	100%	72%	2012
La Cite	118	100%	1%	2013
GUANGZHOU				
Dolce Vita	741	48%	50%	2013
TOTAL	7,558		65%	

<sup>&</sup>lt;sup>1</sup> Project fully launched.



<sup>&</sup>lt;sup>2</sup> % sold: units sold (S&P documentation fully completed as of 31 Mar 2012) against units launched.

<sup>&</sup>lt;sup>3</sup> Launches from existing projects in 1Q 2012, namely The Metropolis: 266 units and The Pinnacle: 177 units.

<sup>&</sup>lt;sup>4</sup> TOP refers to the year of completion of the project's last phase.



## Pipeline of Malls Opening in the Next 3 Years

		No. of Properties as at 31 Mar 2012								
Countries	Operational	Target to be opened in 2012	Target to be opened in 2013	Target to be opened in 2014 & beyond	Total					
Singapore	17	1	1	1	20					
China	42	7	2	6 <sup>1</sup>	57					
Malaysia	5	-	-	-	5					
Japan	7	-	-	-	7					
India	2	-	2	5	9					
Total	73	8	5	12	98					

<sup>(1)</sup> Includes Tiangongyuan site, Beijing, the acquisition of which is subject to completion.



## The Ascott Limited (Ascott) The Ascott Limited's Portfolio: 21,784 operational & 7,657 under development (As at 27 April 2012)

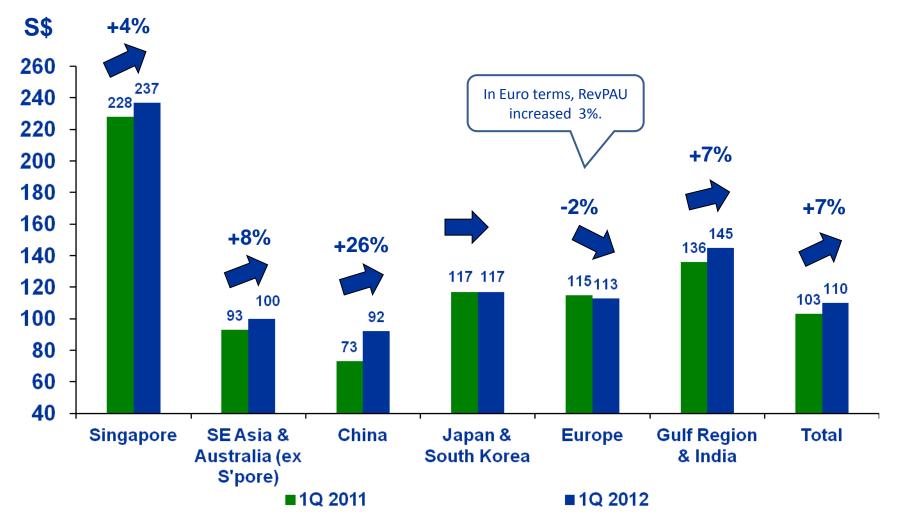
				Minority	3 <sup>rd</sup> Party		
	ART	ASRCF	Owned	Owned	Managed	Leased	Tota
Singapore	497		146		195		838
Indonesia	401				1,550		<b>1,9</b> 51
Malaysia			255	221	1056		1,532
Philippines	523				577	67	1,167
Thailand				651	1,091		1,742
Vietnam	818		132		553		1,503
STH EAST ASIA TOTAL	2,239		533	872	5,022	67	8,733
China	433	2,297	565		4,176		7,471
Japan	363						363
South Korea					415		415
NORTH ASIA TOTAL	796	2,297	565		4,591		8,249
India			1376			96	1,472
SOUTH ASIA TOTAL			1,376			96	1,472
Australia	84		380			209	<b>67</b> 3
AUSTRALASIA TOTAL	84		380			209	673
United Kingdom	600					136	736
France-Paris	994		106		293	516	1,909
France-Outside Paris	677				1	795	1,473
Belgium	323						323
Germany	264		293				557
Spain	131						131
Georgia					66		66
EUROPE TOTAL	2,989		399		360	1447	5,195
U.A.E					118		118
Bahrain					118		118
Qatar					429		429
Oman					220		220
GULF REGION TOTAL					885		885
SERVICE APARTMENTS	6,108	2,297	3,253	872	10,858	1,819	25,207
Corporate Leasing	573		429	2,215	947	70	4,234
CORP LEASING TOTAL	573	0	429	2,215	947	70	4,234
GRAND TOTAL	6,681	2,297	3,682	3,087	11,805	1,889	29,441



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## The Ascott Limited (Ascott) Serviced Residence

#### **1Q 2012 RevPAU Performance**



System-wide, same store – Numbers include all serviced residences owned, leased and managed RevPAU – Revenue per available unit Foreign currencies are converted to S\$ at respective period's average rates

